



STATE OF THE COUNTY

August 1, 2019

*"Connecting our Region
to Collectively Strengthen our Community"*

Thank You!!!



LIVE AIR/HD

BREAKING NEWS

MASS SHOOTING AT NIGHTCLUB

THOUSAND OAKS



BREAKING NEWS

FIREFIGHTERS BATTLING FIRE ALONGSIDE

SIMI VALLEY

HEADLINES CHILDREN INJURED IN WRONG-WAY CRASH NEAR OC

County, Corriganville Regional Park



Borderline Recovery

- Vigil: 2,500 to Kavli
- Ventura County Community Foundation Fund \$4 million
- Victims Assistance Clinics
- Numerous local fundraisers and special events honoring victims
- Permanent healing memorial garden planned

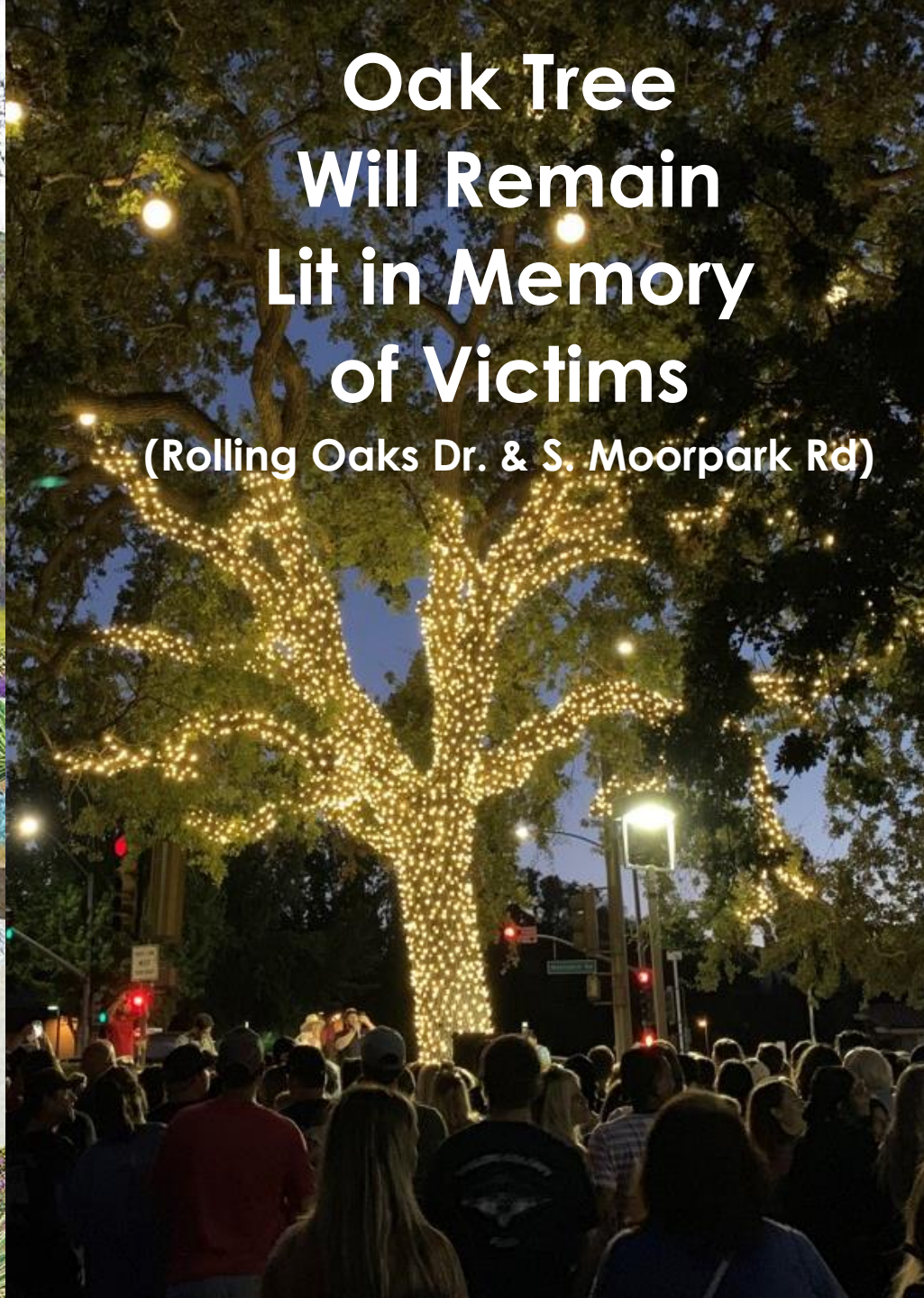


Borderline Memorial

Nov. 7, 2019
Conejo Creek North Park

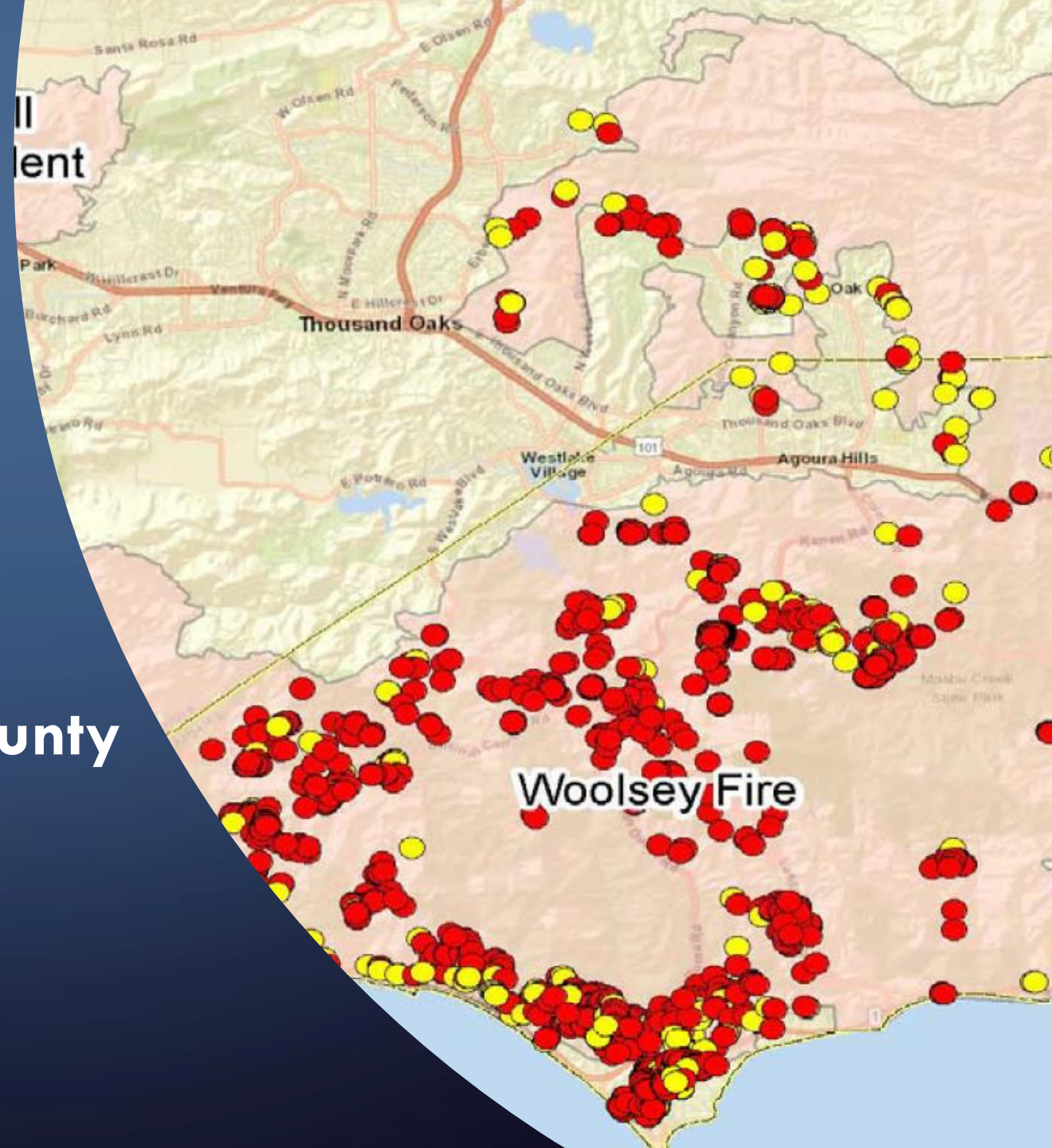


Oak Tree
Will Remain
Lit in Memory
of Victims
(Rolling Oaks Dr. & S. Moorpark Rd)



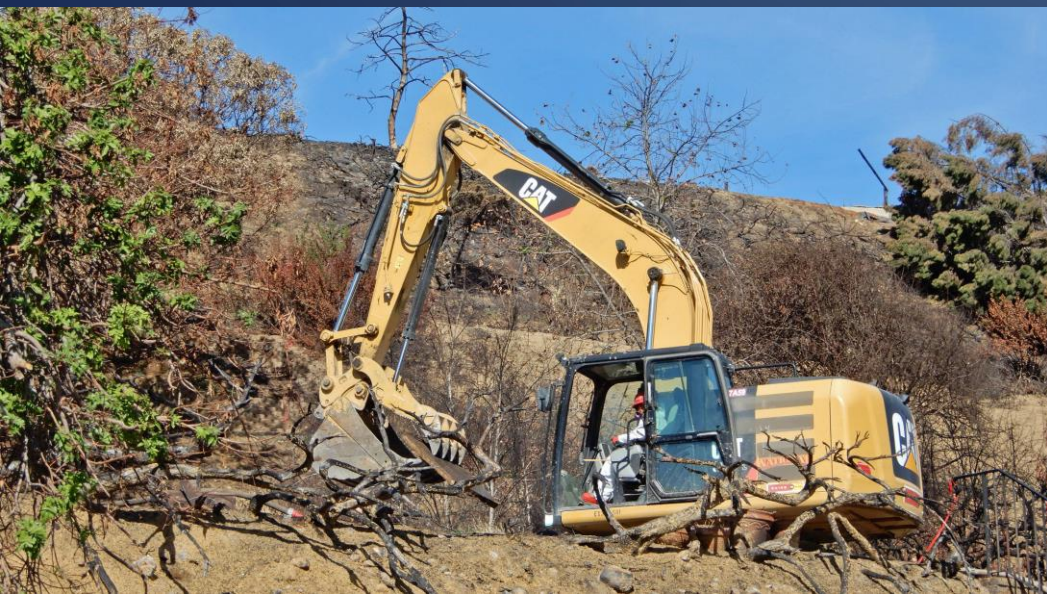
Woolsey/Hill Fire

187 Structures Destroyed
121 Homes Lost Ventura County
29 Homes Lost Thousand Oaks
94 Homes Damaged Ventura County
Over 17,000 Evacuated



Fire Recovery - A Long Term Process

- **Coordinated - City of Thousand Oaks**
- **Public Health: Air Quality, Mental Health Support**
- **Local Assistance Center - State, Federal, Local Resources**
- **1,100 People Sheltered**
- **Flood Protection**
- **Rebuilding Efforts**
 - **Debris Removal: State Program : 120 Properties Cleared**
 - **Permit Processing**
- **VCCF: \$3 million Donations**



Thomas Fire Recovery 777 Residences

- 59 Residential Building Permit Applications Received (out of 245 residences destroyed in the unincorporated county)
- 667 Properties Cleared of Fire Debris
- 33 Residential Building Permits Issued
- Impacts, trauma will last for years



The Love In The
Air Is Thicker
Than The Smoke
#805Strong

To get
#TO Strong

Budget FY 19/20

Total Budget – \$2.31 Billion

↑ \$71.5M, up 3.2% increase

General Fund General Purpose Revenue – \$437.3 Million

↑ \$19M, up 4.5% increase

Employees: 8,837, decreased 113

Balanced

Board: Fiscal Discipline



Budget

Focus: Safety, Child Welfare, Mental Health, & Homeless

Investments in Infrastructure & Technology

Prepare for Possible Economic Changes

Increased Reserves to Highest Level

- **Rainy Day**
- **Assigned : One Time Projects**

Highest Long Term Bond Rating: AAA

- **Recent: Moody's Positive Long-Term Credit Outlook**



“Rainy Day” Reserve

County Goal (GFOA Recommended): 15%



\$150 million



General Fund Final Year End Balances

FY 10-11	\$9.7 million
FY 11-12	\$4.7 million
FY 12-13	\$7.1 million
FY 13-14	\$5.6 million
FY 14-15	\$21.5 million
FY 15-16	\$15.1 million
FY 16-17	\$20.9 million
FY 17-18	\$43.3 million
FY 18-19 Est.	\$30.0 million



Service Excellence Program



1,230 Improvements

\$37 Million in
Savings

Lean Six Sigma

- 10+ Years
- # 390+ Green Belts Trained

Pensions

Funded Ratio: 87.8%; compare CalPERS: 70%

15 Year Amortization Period (for unfunded liability)

Pension Reform (PEPRA) Employees: 2,969, 36%

50/50 Cost Sharing

Future: Positive

VCMC

Challenges Well Documented

- \$520M Budget FY 18: \$8 m shortfall

Focus: Improve And Streamline Operations Per Industry Standards

Audit: Improve Budgeting and Projection Processes, Improvements Underway

Operational Targets

FY19: Projected loss; year end results significantly more favorable

New Path

VCMC Improvements

Staffing Optimization

Increase Clinic Productivity to Enhance Access

Streamline Referral Process

Large increase in Medi-Cal members

- **Expedite Access Through the System**

Deliveries at Santa Paula Hospital

Revenue Cycle Optimization

Expedite Collection of State Receivables

State Impacts & Support

- **BACKFILL OF PROPERTY TAX LOSSES DUE TO FIRES**
- **\$2.65 MILLION TO FUND SOMIS WATER WELL COMPLETION TO ADDRESS WATER QUALITY**
- **\$1.5 MILLION FOR FILLMORE LIBRARY EXPANSION**
- **REDUCED MASSIVE COST SHIFT FROM STATE TO COUNTY FOR IHSS COSTS**
- **\$750,000 IN FUNDING FOR GUN VIOLENCE RESTRAINING ORDER ENFORCEMENT**
- **HEALTH COVERAGE: INCREASES SUBSIDIES FOR PEOPLE WHO PURCHASE THROUGH COVERED CALIFORNIA EXCHANGE AND EXPANDS MEDI-CAL TO UNDOCUMENTED ADULTS 19-25**

CENTER FOR DIGITAL GOVERNMENT



DIGITAL
COUNTIES
SURVEY

2019 WINNER

2nd PLACE IN THE NATION!

Fifth Year in a Row in the Top 10

Building Access To Services Online vs In-line

- Animal Services
- Library
- Parks
- Public Works
- Elections
- Permitting
- Safe Beaches
- Safe Restaurants
- Pot Holes
- Ventura County Government

More coming all the time...



Artificial Intelligence (AI) for Crime Analysis

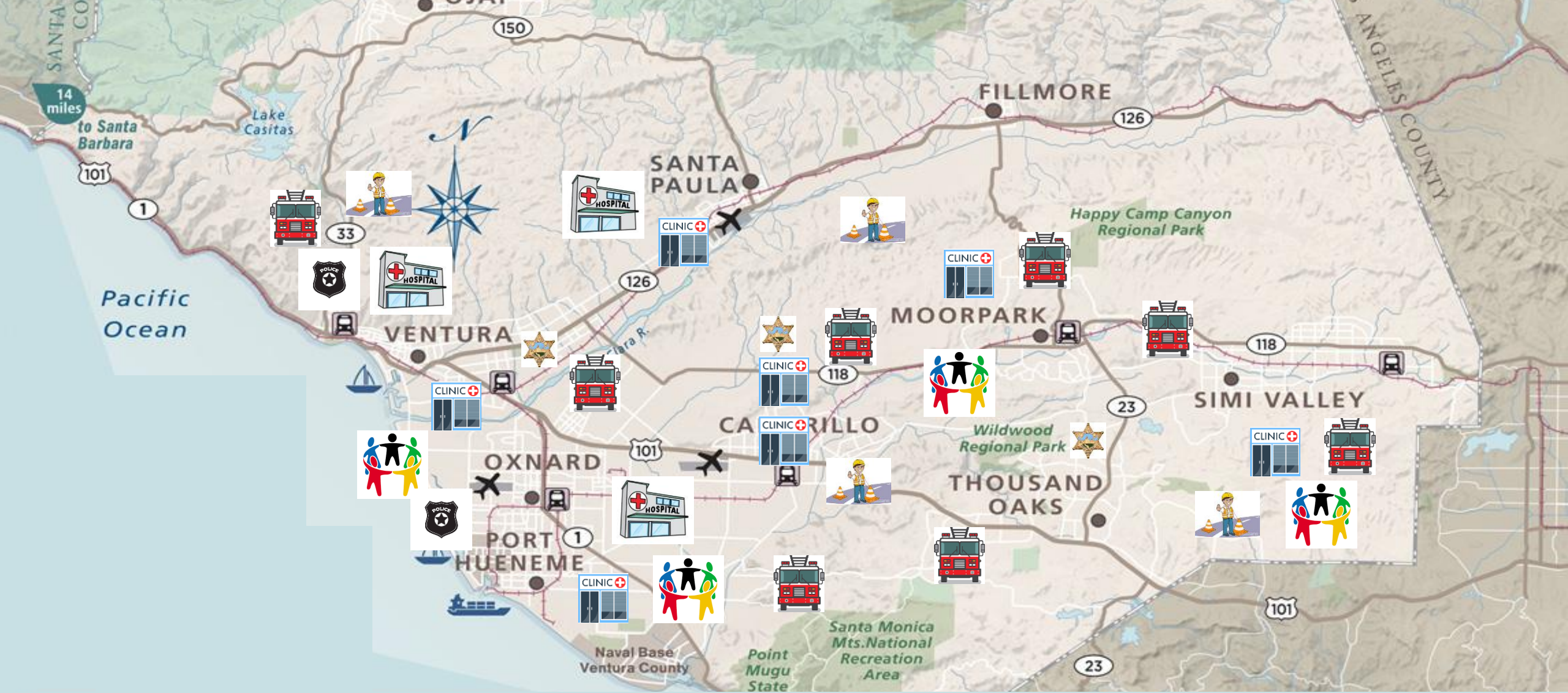
**Did you know County
Service information is
available via Alexa?**



amazon

xa





A NETWORK OF SERVICES THROUGHOUT OUR COUNTY

Safety

Fire Services – seven of 10 cities and the unincorporated County

Police – five of 10 cities plus the unincorporated County

Sheriff

- **Two Jails**
- **Crime Lab**
- **Major Crimes Investigation**
- **Office of Emergency Services**

Fire

- **Unified Dispatch**
- **Hand Crews and Heavy Equipment**
- **Search and Rescue**
- **Prevention**



New Fire Hawks



Mental Health Unit Ground Breaking Ceremony



March 2019

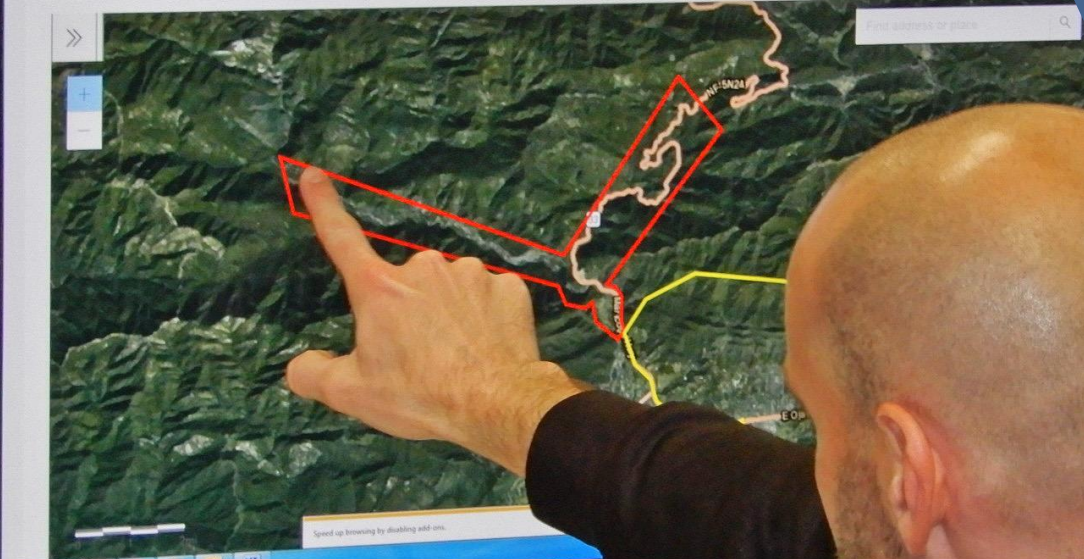
Todd Road Jail





DAMAGE ASSESSMENT

Last Updated: 1/8/2018 - 6:02pm



DELL



HH

22FT



961FT

0.4NM

350°
LOS

Health Care: VCMC/SPH hospitals, over 80 health clinics countywide primary care, specialty, mental health, alcohol and drug and public health clinics

**Emergency Medical Services System;
Medical Examiner**

Social Services: Adult and Child protective services, CalWORKS, Medi-Cal eligibility, Social Services, Veterans, Homeless Services, Employment



Unique Health Services

- Largest Family Physician Residency in State - 50th Year!
- Level II Trauma Center
- Only Pediatric Oncology Program in Region
- Pediatric Intensive Care Unit (PICU)
- Inpatient Psychiatric Hospital (IPU), one of only two remaining in County (270-30 beds, last 15 years)
- Simi Free Clinic

HOME > #1 LOCAL > CAMARILLO > Ventura County Medical Center Receives National Recognition for Meritorious Outcomes from the American College of Surgeons

Ventura County Medical Center Receives National Recognition for Meritorious Outcomes from the American College of Surgeons

🕒 November 5, 2018 👤 Rosanna Coletti 📍 Camarillo, Moorpark, Oxnard, Popular, Port Hueneme, Santa Paula, Simi Valley, Thousand Oaks, Ventura 💬 0

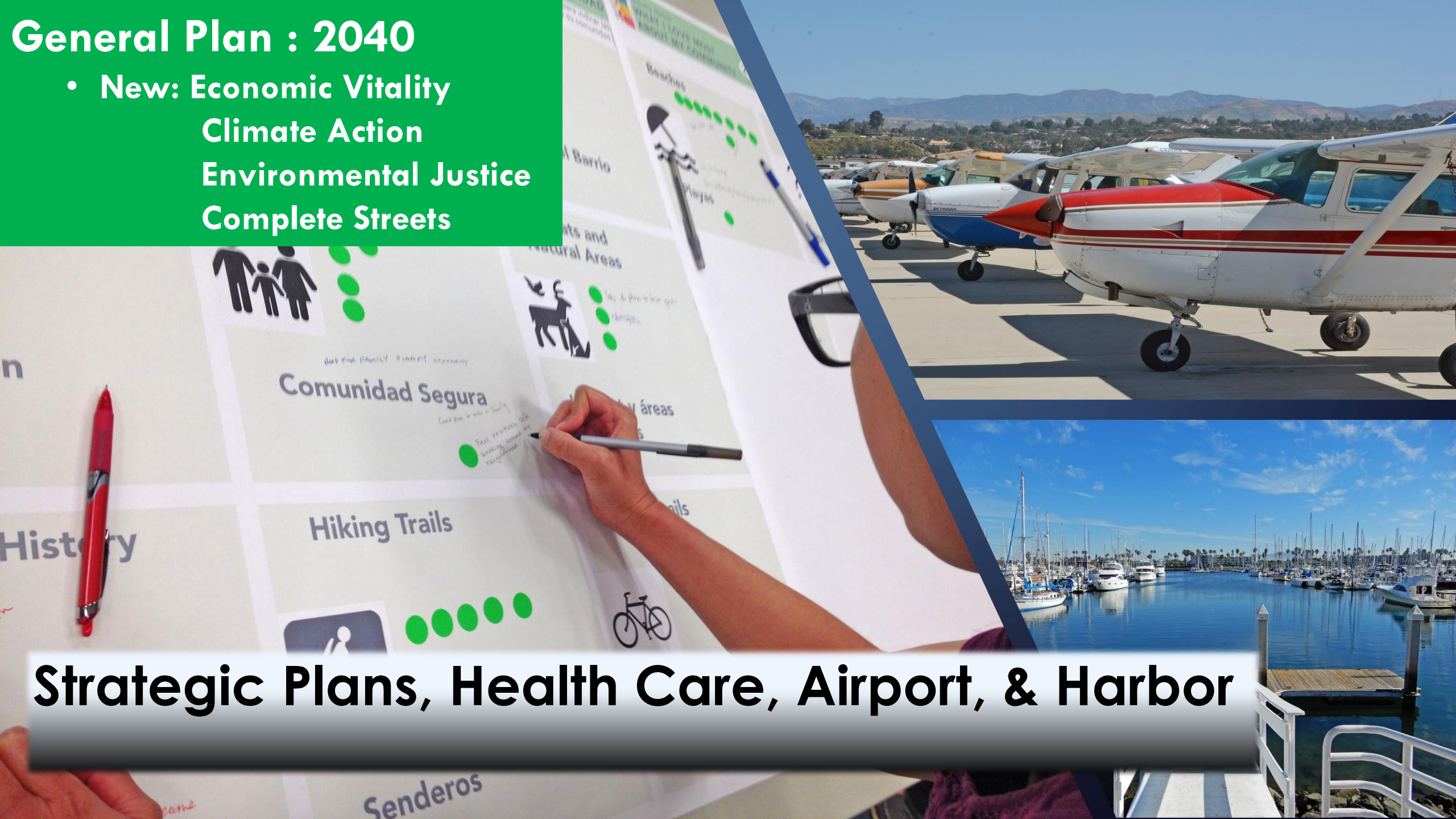


- **Over 552 miles of Roads; 40 Bridges; 200 Channels; 50 Dams**
- **18 Parks, 3 Golf Courses, Community Centers, & Trails**
- **Records, Licenses, Permits, Weddings, Elections, Assessments & Appraisals**
- **IT, Resource Management, Planning, Environmental Health**
- **Libraries**
- **Two Airports**
- **Harbor**
- **Animal Services**

Shared Services

General Plan : 2040

- New: Economic Vitality
- Climate Action
- Environmental Justice
- Complete Streets



Strategic Plans, Health Care, Airport, & Harbor



Libraries

Express Hours- open when closed

Mobile Library

Over 330,000 Library cards

Career Online High School

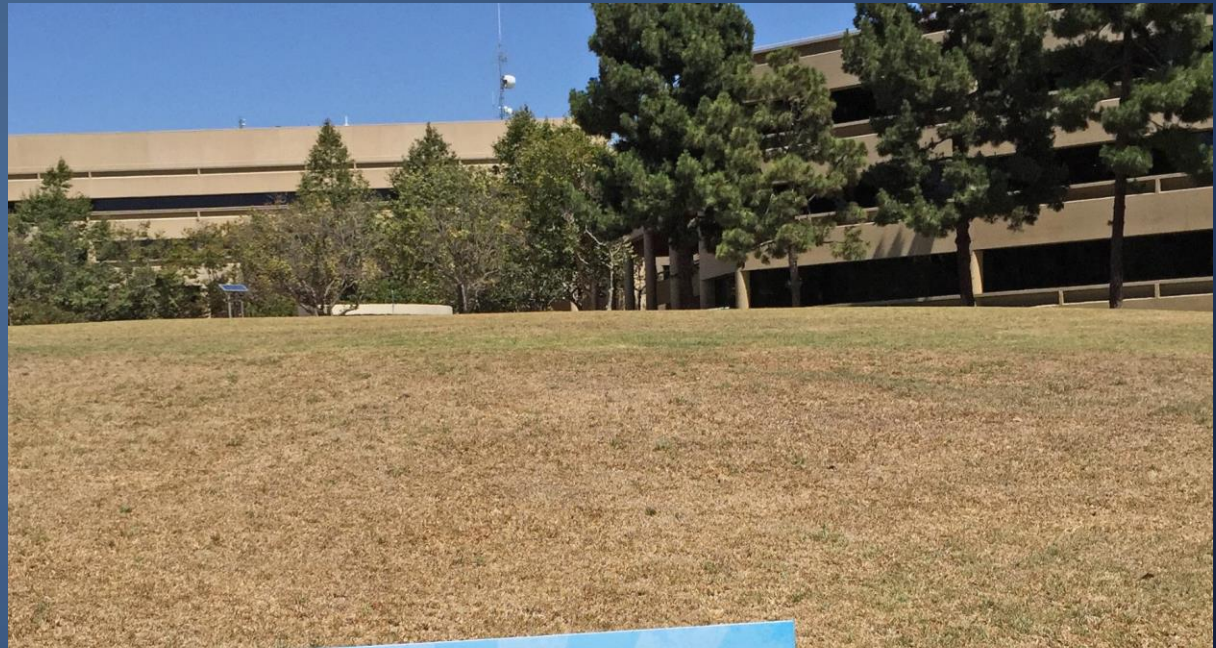
High School Diploma

Career Certificate

GED

Hot Spots – wireless access





Monitoring

Connectivity

Level control

Leakage detection

Smart Water Monitoring System

A diagram illustrating the components of a Smart Water Monitoring System. It features a central water tap with a single drop of water falling from it. Surrounding the tap are four icons: a laptop and smartphone for 'Monitoring', a Wi-Fi symbol for 'Connectivity', a pressure gauge for 'Level control', and a water drop for 'Leakage detection'. A blue arrow icon is in the top left corner.

JOINED THE EFFORT

BROWN IS THE NEW GREEN

Save Our WATER

SaveOurWater.com

A sign posted in a field of dry grass. The sign has a blue background with a white border. At the top left is a circular logo with a water tap and a person. The text 'JOINED THE EFFORT' is in a red banner. Below it, 'BROWN IS THE NEW GREEN' is written in large, bold letters. At the bottom, there is a logo for 'Save Our WATER' and the website 'SaveOurWater.com'.

REGIONAL WORK TO SEE REGIONAL RESULTS

Clean Power Alliance

Electric Vehicle Blue Print

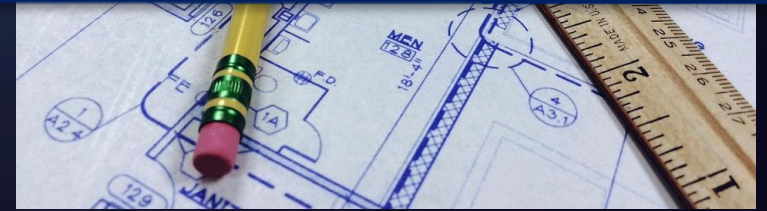
Green Business Network



Tri-County Regional Energy Network

Third Approved in the State - **\$48M** in funding through 2025

- Workforce Education Training in Energy Efficiency Jobs
- Helps Residents Make Energy Efficiency Improvements to Their Homes
- Trains on Energy Efficient Building Codes and Practices



Strengths

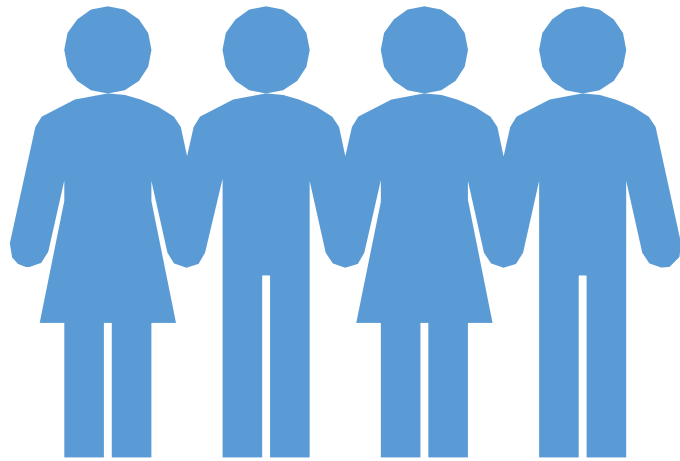
Collaborative Spirit

Safety: Police, Fire, Local Governments, Schools, CBOs

Team: not as common elsewhere

Data Driven

Growth Through Training & Development



Nuts & Bolts for Managers
Training

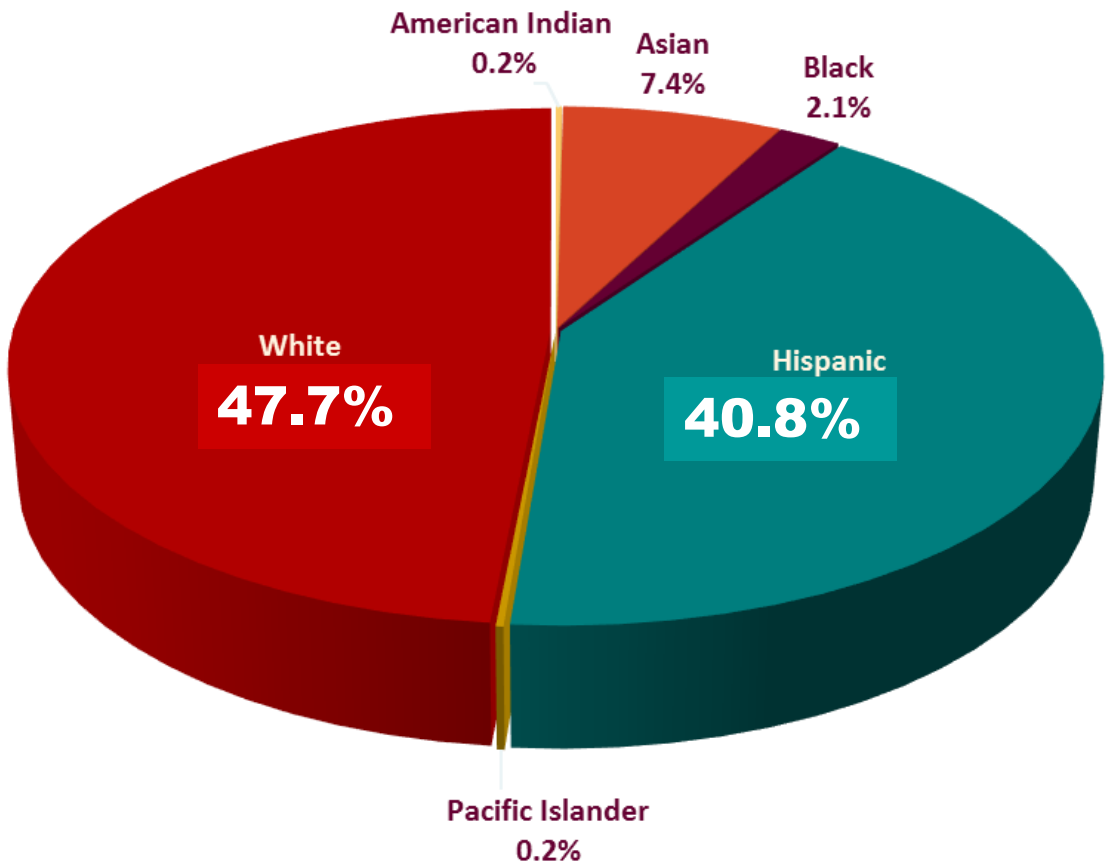
Leadership Excellence and Action
Program (LEAP)

Diversity and Inclusion Task Force
Mentorship Program

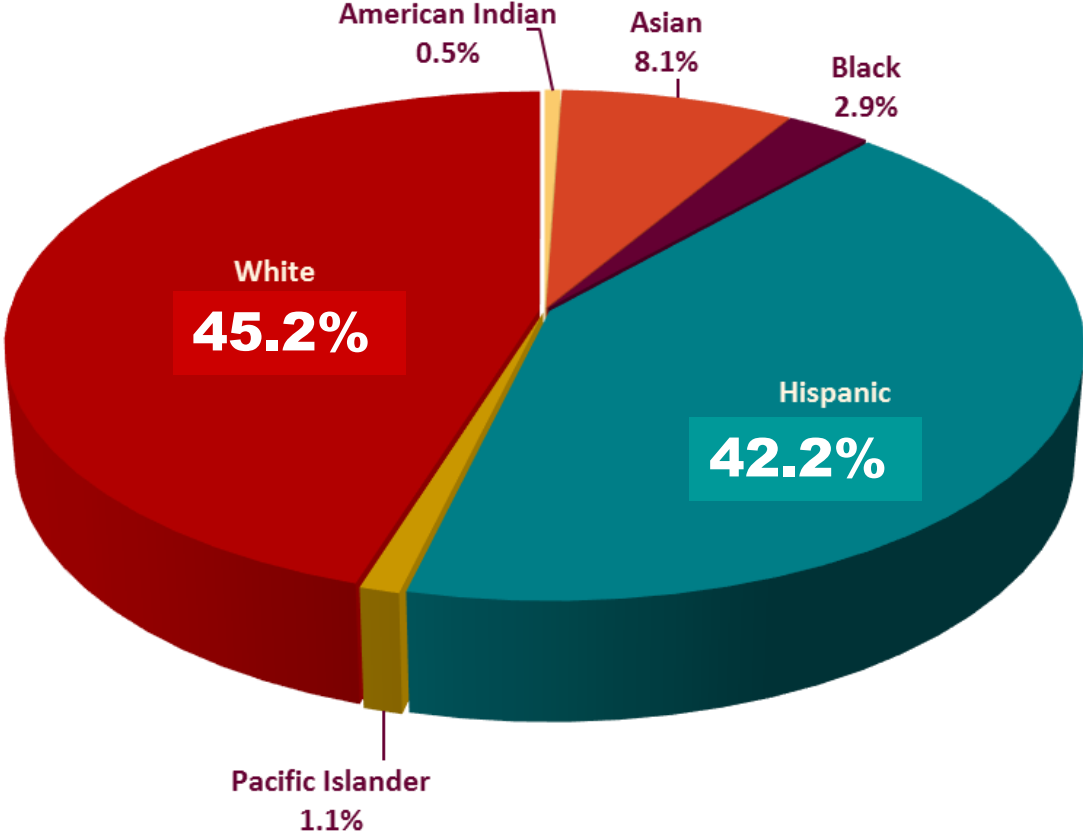
Project Leadership Academy

Countywide Ethnicity

Community Labor Statistics*



County Employees - February 2019



New Leaders

Elected:

Supervisor Robert O. Huber District 4

Sheriff William Ayub

Dept Heads:

Chief Financial Officer – Kaye Mand

Health Care Agency Director – Bill Foley

HCA Chief Financial Officer – Karla Valle

HCA Chief Deputy – Jennifer Wortham

VCMC/SPH CEO – John Fankhauser, MD

Agriculture Commissioner – Ed Williams

Harbor Director – Mark Sandoval

Airports Director – Kip Turner

Animal Services Director – Jackie Rose

BUILDING PROSPERITY

ECONOMIC NEWS: BIG PICTURE

Low Unemployment Rate 3.1%

Flat Economic Growth; Slow Wage Growth

High Median Income - \$81,972 (122% of CA Average)

High Housing Costs; Rent for Two Bedroom of \$2,000 per Month

Low Housing Starts which Grew to a 12 Year High in 2017

Homeownership Rate Relatively High

Real Question: This is a great place to live with wonderful, caring people, how can we make it better for jobs and those in need?



VENTURA COUNTY ECONOMIC VITALITY – SIX STRATEGIES

Regional Approach
Leveraging
Partnerships

Maximize Key
Assets

Workforce
Readiness

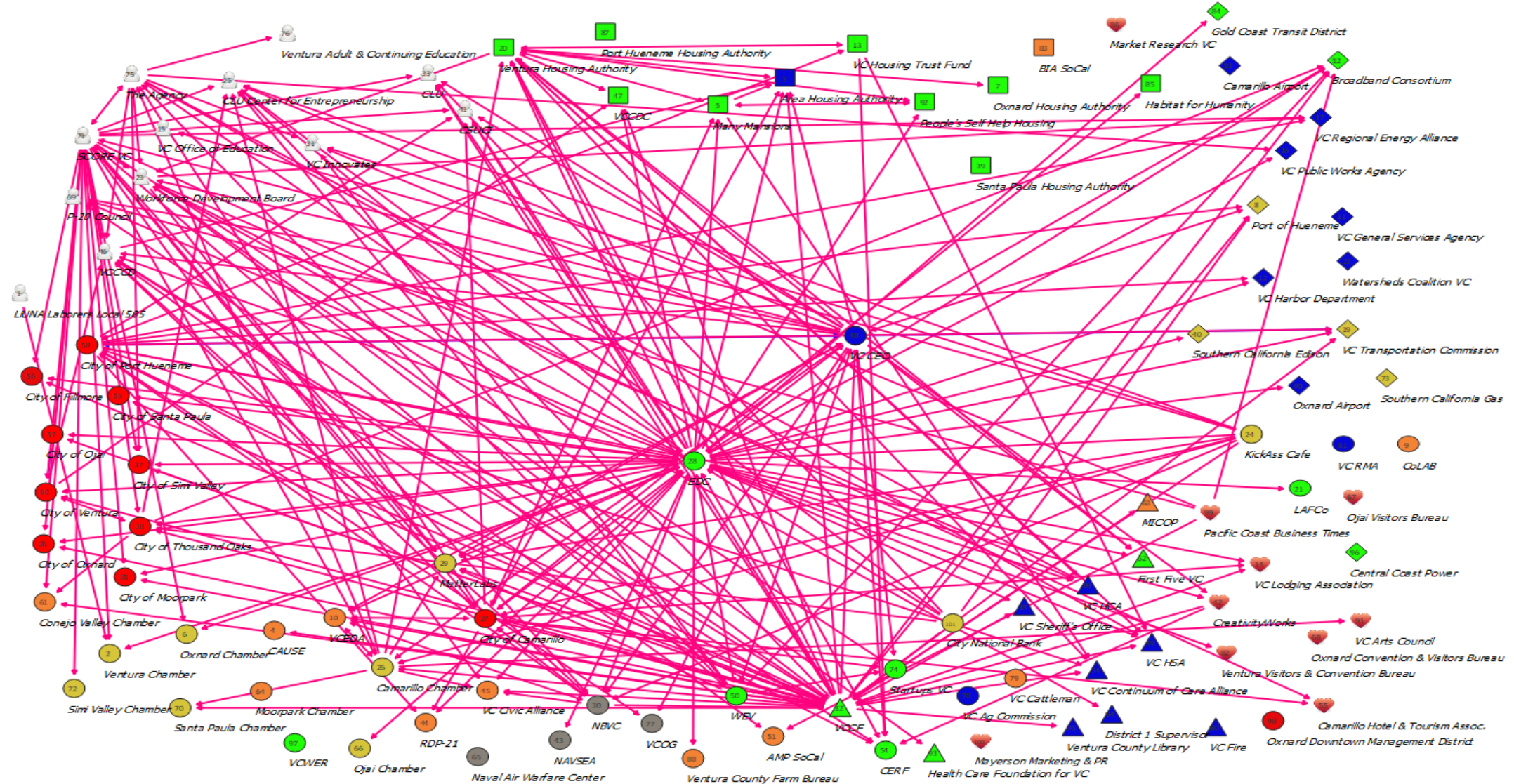
Growth of Key
Clusters

Marketing &
Branding

Infrastructure

Business Climate

ECONOMIC VITALITY – IT'S ALL ABOUT THE RELATIONSHIPS



Total Organizations: 101 Existing Relationships: 681 New/Accelerated Relationships: 224

Business Retention, Growth, & Entrepreneurship

Leverage existing resources and partnerships

**Economic Development Collaborative
Chambers**

EDC

**Cities
VCEDA
P20**

- Connecting all Business Services Providers

Regional Approach

- Area Housing Authorities first time collaboration: vouchers for the disabled

Broadband

- Streetlights
- Interactive map (website): anchor institutions, existing fiber, right of way assets
= identify low cost routes for infrastructure

Examples

- Tru Part
- Harvest at Limoneria: County's 1st Wired Community

Housing

Farmworker Housing

Additional Dwelling Units (ADUs)

Housing Authority vouchers

482 Units last 4 years

- CSUCI
- Piru Jensen Tract
- 143 ADUs



Assets

Beautiful place to live- high quality of life

Safe

Good Schools; adult education resources

Three Community Colleges

Two Universities - Cal Lutheran, CSUCI

Port of Hueneme

Naval Base

County is Just the Right Size

Growth of Key Industry Clusters

Hospitality

Health Care

Manufacturing

Business Services

Biotech

Ag

Creative Economy

Arts & Recreation

- Museums



New Emphasis

- Technology!
- Clean /Green Energy
- Food System: Farm to Fork

Workforce Development

Workforce Development Board

Education & Training

- Job and Career Centers
- Supplements for training costs Cal works subsidized employment assistance for over 900 individuals
- Internships

**Apprenticeship Consortium with VCCCD and the WDB:
Manufacturing and IT Automation in the Manufacturing
world**

Internships

Westminster Free Clinic – West County



Agriculture – Crop Report

Farmworker Resource Program- 1st of its kind

Invasive Species Threat: New Positions

Organic Waste Diversion

- **Public Private Partnerships**

Growers Mitigating Risks of Field Fumigants Around Schools

- **Strict Enforcement= Zero Exposure Complaints Last 18 Months.**



ENTREPRENEURIAL ECOSYSTEM – STARTUP CULTURE

EDC Study - 9th in the State: Chambers, Local Government, Education

4 Areas – Advanced MFG, Defense, Tourism, Information Technology

Recommendations:

- Early Stage Access to Capital
- Naval Base Technology Transfer
- Job Matching and Mentorship for the Gig Economy
- Accessibility of Commercial Kitchen Space

Startup Weekend: IT, Healthcare and Ag

Ex: Trade Desk, Bio partners

Business Climate – Permit Navigator

- Consultative Approach

Innovation Growth

Port, Navy, Economic Development Collaborative and the Went brothers of the local start-up, Matter Labs, form **innovation collaborative** to pilot, develop, and commercialize new technologies in **data analytics, robotic systems, alternative environmental technology, cyber security** and more...

VC Reporter May 2019



Matterlabs



Infrastructure

Roads and Bridges (PCI 75)

Water diversion and storage

Harbor – New Hotel

Airports New Hangars

Bike Lanes

Rice Ave Bridge





HYATT
house



Census Data is used most by businesses

Hard to Count Areas in 8 of our 10 Cities

Estimated more than 25% (215,000) of county's population are hard to count

Distribution of Federal funding for more than 70 programs including education, health, and human services

Loss of \$2,000 in funding per uncounted person (per year for the next ten years)

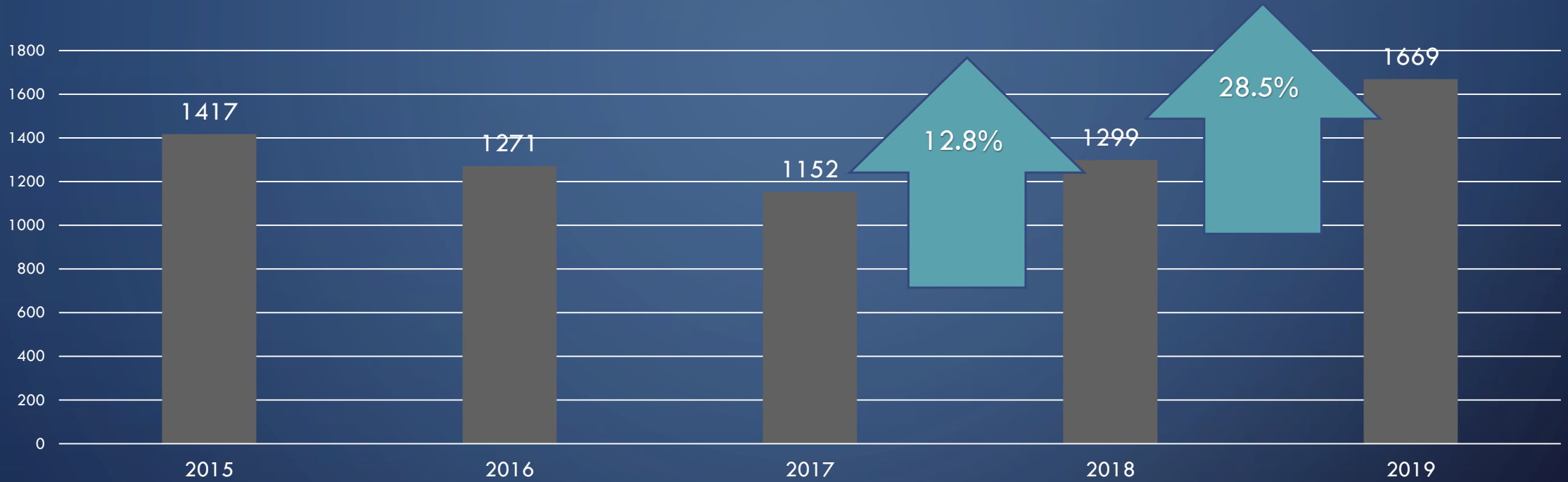
Allocation of elected representatives

Complete Count Committee – Countywide Effort (150+)

Questionnaire Assistant Kiosks (QAK's)

BUILDING SERVICES TO END HOMELESSNESS





HOMELESS COUNT 2015-2019

Countywide Continuum of Care

Coordinated Entry

Homeless Management Information System

Homeless Prevention and Rapid Rehousing

Year-Round Shelters in Ventura and Oxnard

Transitional Living Center in Camarillo

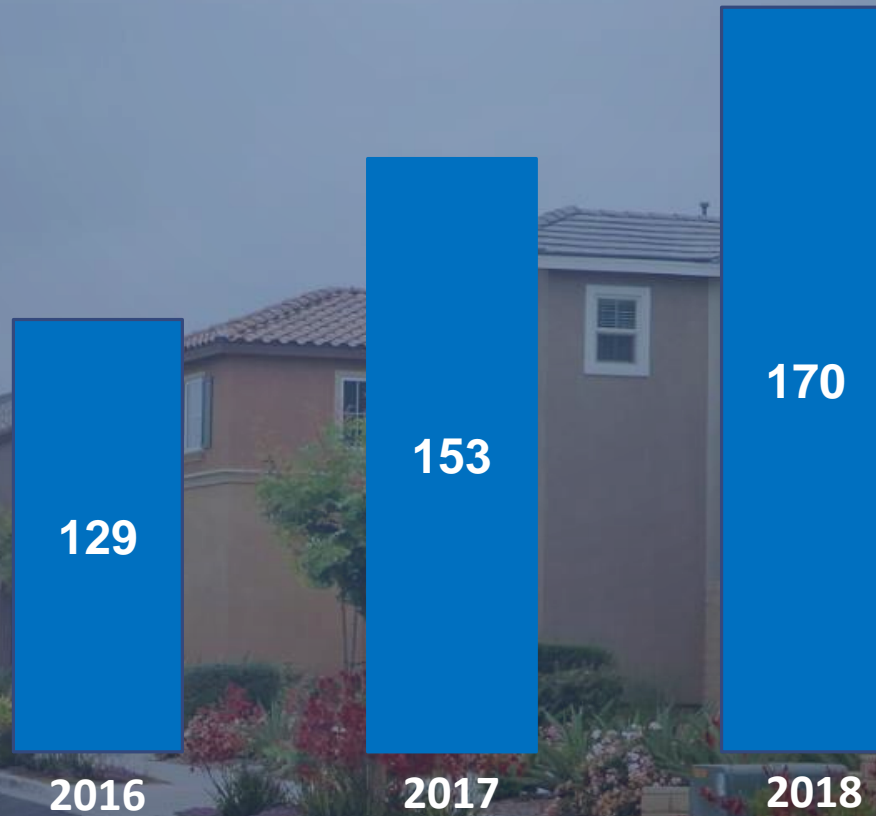
County funds over \$51 Million in services

Key Gap: Permanent Supportive Housing

No Place Like Home Funding



Permanent Housing Progress



of Homeless Households Permanently Housed

Permanent Shelter Development City of Ventura

Capacity: 55 beds for single adults

Location: County building on Knoll Drive

Funding: 1.2 million annual operational funding split between County & City

1.5 million in State HEAP Funding

**First County in State to Unanimously
Adopt Shelter Crisis Resolution – all 11!**

Operator: Mercy House



Permanent Shelter Development City of Oxnard

110 beds

Serving single adults

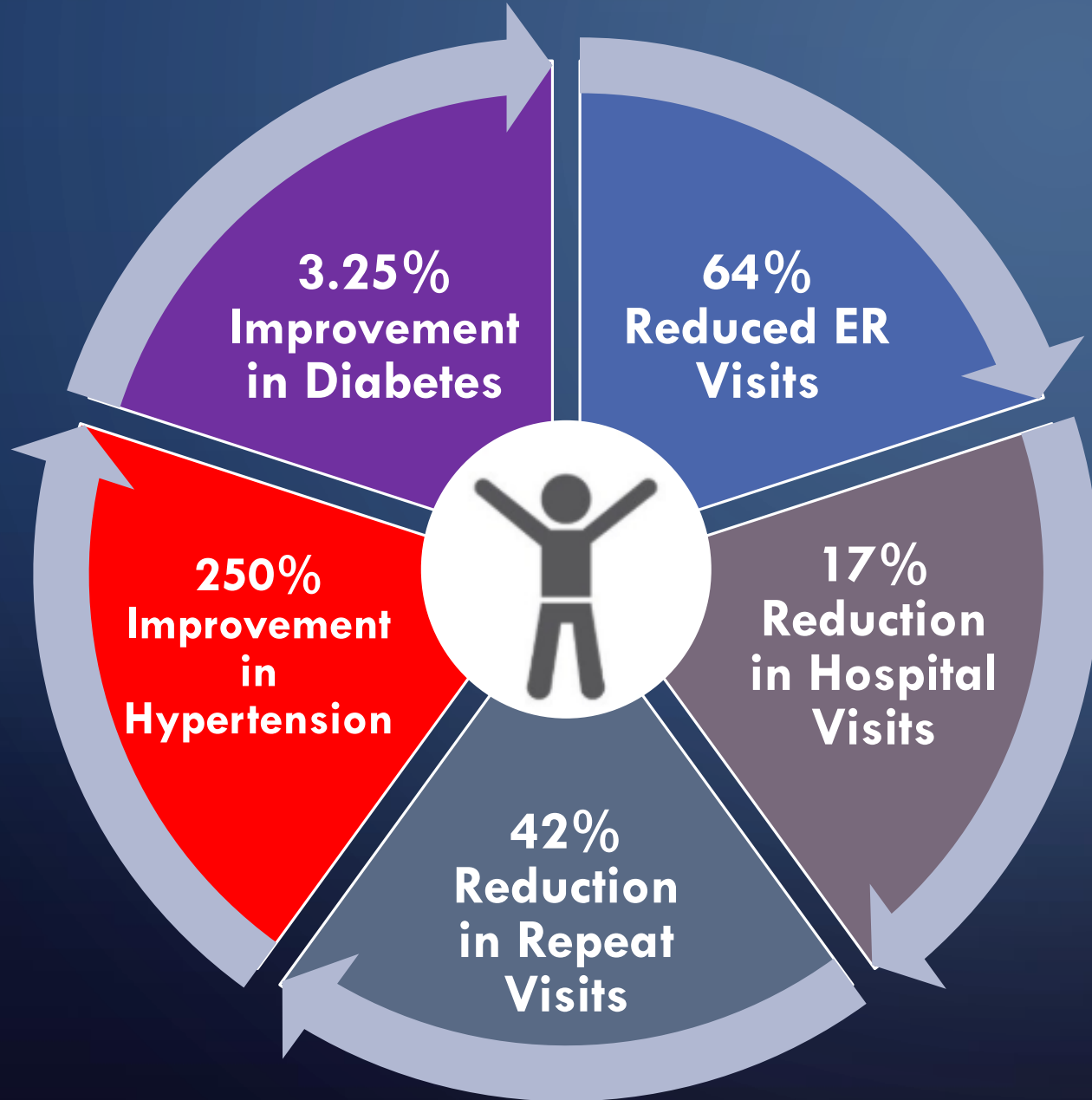
Split costs between County and
City; offset by State HEAP funding
of 1.5 million

Serving as a navigation center to
move persons quickly to housing



BUILDING COMMUNITY WELL-BEING

THE POWER OF WHOLE PERSON CARE



**1,130 Participants Enrolled
Comprehensive Services**

**Over \$6.5 Million in
Reduced Health Care Costs**

**Advanced Data Analytics on
ER Use, Opioids and More...**

Public Health: First Comprehensive Health Needs Assessment

Improve Access to Preventive Health Services

on disparities in **Asthma, Prenatal Care and Breastfeeding**

Reduce the impact of Behavioral Health Issues

on **Drug Abuse (including prescription drugs), Alcoholism and Mental Health**

Improve Health and Wellness for Older Adults

Address Social Needs

on **Housing and Homelessness and Food Insecurity**

Reduce the burden of Chronic Disease

on prevention and management of **Cancer, Diabetes, and Poor Nutrition**

Public Health

A photograph of a public health festival. In the foreground, a woman in a light blue polo shirt is holding a small potted herb plant. Behind her, another woman in a yellow shirt is also looking at a plant. They are standing next to a wooden table filled with various green herbs and vegetables. In the background, other people and blue festival tents are visible under a bright sky.

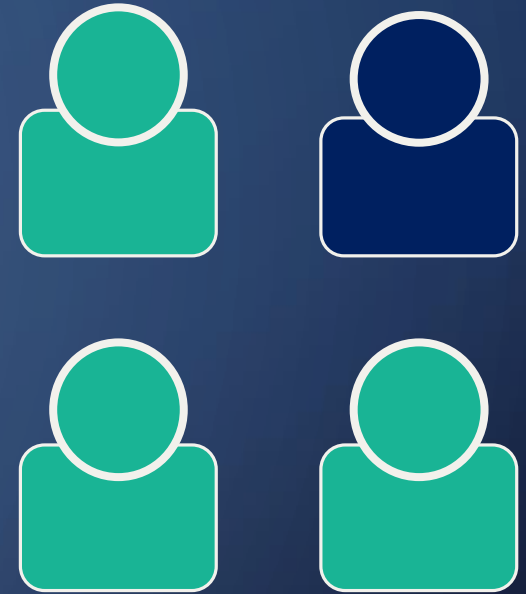
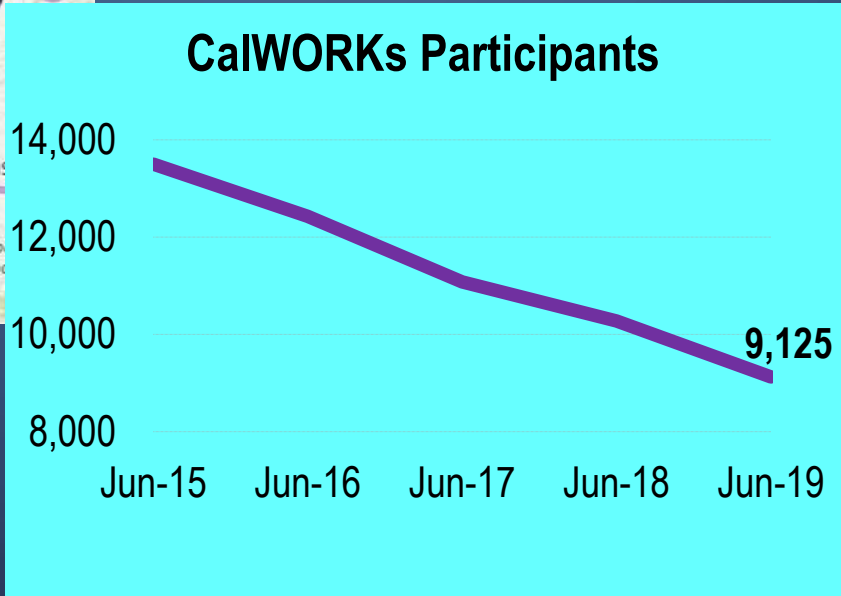
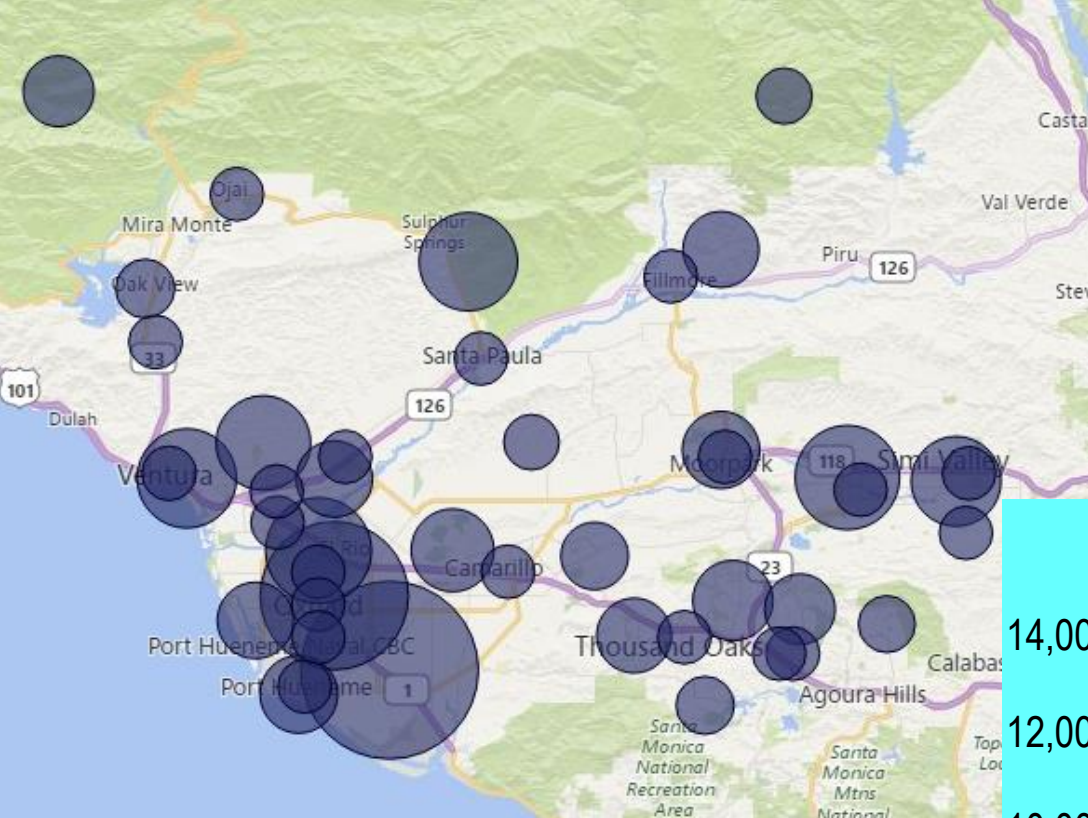
Life Expectancy: 82 years, 3.5 years longer than US Average

Life Expectancy Range: 79-86.5

- Geography + Income

Top 5 leading causes of death from 2015-2017, in order: Cancer, Coronary Heart Disease, Alzheimer's Disease, Stroke, and Accidents.

2019 Statewide County Health Ranking: #9



**1 of 4
Ventura County
residents
participates
in a Benefit
Program**

- Caseloads dropping last 5 years
 - Med-Cal, CalWORKS, CalFresh

Children and Families

Reduction in foster youth group home placements From 72 down to 22

Keeping Families together through Family Support Services – Parenting, Health, Education

153 vulnerable youth kept out of dependency court

Foster Families

- Support System



Early Childhood Education

Early Investment = Great Return

Parents who qualify unable to fully utilize their care entitlement

- Supply is an issue, computer access, language
- First 5 Neighborhoods for Learning, 13 locations, Interface will offer Parent and Child Together (PACT) classes, developmental checkups
- CSUCI received \$5 million from the State to develop an early childhood center.

Child Development Resources



Area Agency on Aging

In Home Services

- 152,502 Hours keep people out of nursing homes

HomeShare

- YTD number of participants = 323

Senior Nutrition

- 242,009 meals served to 4,717 seniors

Fall Prevention

- 5,283 fall prevention sessions completed by 462 participants
- **18% chance of falling again vs. a 4% chance**

Dementia Friendly County

- Business Dementia Friendly training launched to over 100 businesses
- Training Video; Business Locator



Juvenile Crime & Detention Census Down

Collaborative Effort: Schools, County, Public, CBO's

Early, evidence-based preventative services in the community increase school performance

Diverting lower-risk delinquent youth from juvenile detention by providing services in their communities

Partnerships between County agencies and our community-based providers

- **Boys + Girls Clubs**
- **Girls Inc.**

Health Care Industry Trends

Nationwide Lack of Access to Mental Health Care

Opioid Crisis

Consolidation

Value-based Payment Methodologies

Integrated Delivery Models (Kaiser like)

Technology

- Rapid Adoption of Telemedicine
- Remote Monitoring of Diabetes, etc.

BH Response to Opioid Crisis

Overdose Prevention Program

- 4,500 life-saving kits distributed, 629 OD reversals

Trained and Supplied All Law Enforcement with Naloxone

- By December

Expanded Safe Drug Disposal Options for Residents

Secured DOJ funding– Interagency Opioid Abuse Suppression Task Force

- \$935,000 Integrate data from HCA, EMS, Sheriff and MEO

Cures Registration

Medications Assisted Treatment



Addressing the Trends

Shortage of Inpatient Psychiatric Beds

- VCMC IPU increases beds
- More needed

Crisis Stabilization Units

- BH: CSU for children and adolescents
 - 61% avoided hospitalization (339 Youths)
- Adult CSU- VCMC IPU just opened
 - More needed

Greater Cultural and Linguistic capabilities among service providers

Rise Program

Encourages and enables people to get **assessment** and **treatment**.

Field-based team makes contact

Ongoing support in navigating any challenges to accessing care

Not just one-time assistance – **the RISE team follows up** closely involved with **case management**.

“ The Ventura County Sheriff’s Office homeless intervention program, Project H.O.P.E., has been working with RISE since its inception. The combination of law enforcement and mental health impacting individuals with moderate to severe mental illness has been a great success.” Joseph Preciado Camarillo
Police Department

Mental Health & Safety Task Force

To build upon existing strengths and resources by identifying and implementing actions to enhance our systems for safety and mental health care to prevent gun violence and other violence in our communities



<https://www.venturacountyrecovers.org/county-of-ventura-task-force-on-mental-health-and-safety/>



GROWING WORKS

Veterans Assistance

Mental Health, Housing, Employment and Legal
Financial

Homeless: 109, 80 unsheltered

73 working with homeless services to find housing
19 housed in a few weeks at the Ormond Beach Villas
in Oxnard (Many Mansions)





RONALD McDONALD FAMILY/QUIET ROOMS
VENTURA COUNTY MEDICAL CENTER

RASMUSSEN & ASSOCIATES
Architecture · Planning · Interiors

RONALD MCDONALD HOUSE AT VCMC



Thanksgiving Lunch November 2018

VENTURA COUNTY
RESCUE MISSION
An Outreach Ministry of
RESCUE MISSION
Alliance

For more
information go to
Ventura.org/SOTC



Thank You!!!

