



# ENTERPRISE FUNDS

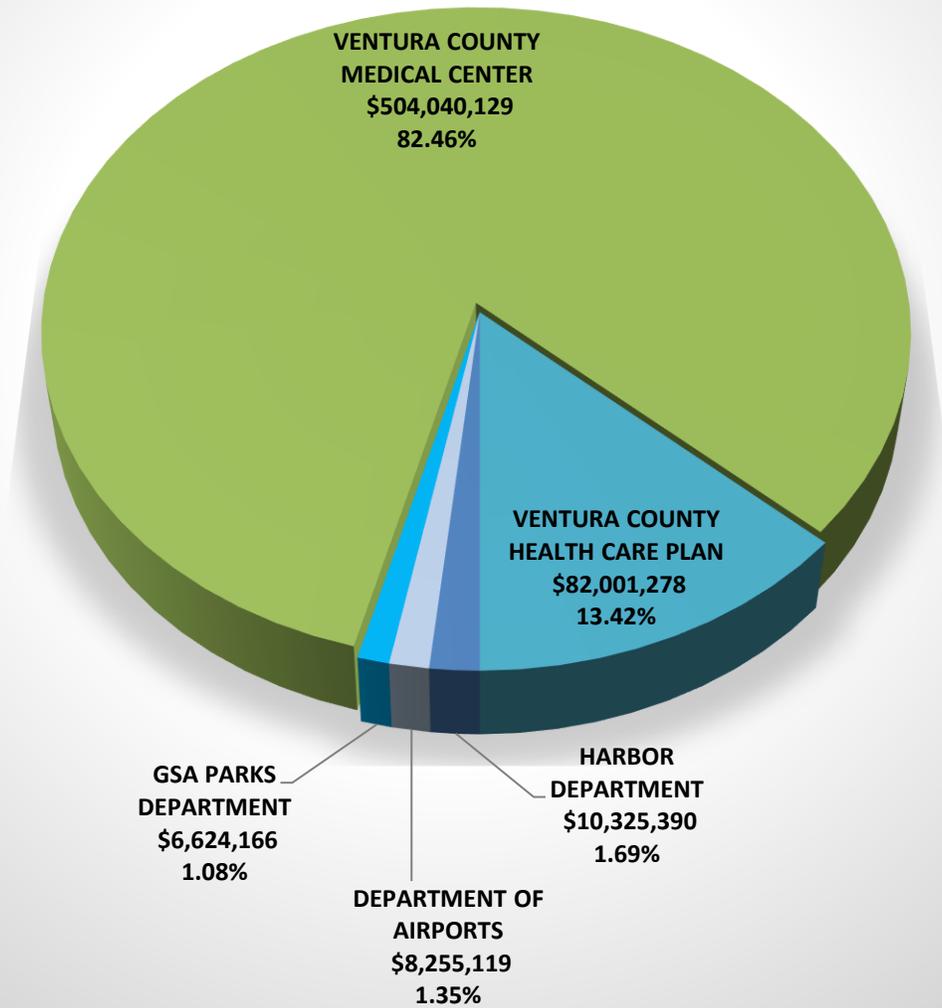
COUNTY OF VENTURA | CALIFORNIA





**COUNTY OF VENTURA**  
**SUMMARY OF FINANCING REQUIREMENTS (USES)**  
**ENTERPRISE FUNDS**  
**FISCAL YEAR 2019-20**

**\$611,246,082**



Excludes Fixed Assets and Retirement of LT Debts

FUND E200 HARBOR ENTERPRISE  
 SERVICE ACTIVITY: RECREATION FACILITIES

HARBOR ADMINISTRATION - 5100

BUDGET OVERVIEW:

	FINAL BUDGET FY 2018-19	ACTUAL PRIOR YEAR FY 2018-19	REQUESTED BUDGET FY 2019-20	RECOMMENDED BUDGET FY 2019-20	ADOPTED BUDGET FY 2019-20
TOTAL APPROPRIATIONS	11,634,008	9,825,785	10,781,375	10,781,375	10,781,375
TOTAL REVENUES	9,258,450	10,066,905	8,432,175	8,432,175	8,432,175
NET INCOME (LOSS)	(2,375,558)	241,120	(2,349,200)	(2,349,200)	(2,349,200)
AUTH POSITIONS			40	40	40
FTE POSITIONS			40	40	40

BUDGET UNIT DESCRIPTION:

This budget unit includes all Harbor Enterprise Fund operations. The Harbor Department operates Channel Islands Harbor, the "Gateway to the Channel Islands," as a recreational and commercial harbor. The Harbor consists of approximately 310 acres of land and water. Services are provided to water areas to the north (Mandalay Bay and Westport) on a reimbursement basis by agreement with the City of Oxnard. Immediately adjacent to the Harbor are two miles of County-owned public beaches and the State-owned La Janelle Shipwreck and Beach, for which the Harbor Department provides lifeguarding and maintenance on behalf of the County General Fund. The Department oversees 31 master leases with private sector businesses, as well as a County fuel dock, small boat and commercial fishing marinas, a public launch ramp, and several public parks and docks. Primary emphasis for FY 2019-20 will be making substantial progress in new development, with construction beginning on the Casa Sirena replacement in first part of the fiscal year, and the construction of the New Harbor Patrol Headquarters.

FUND E200 HARBOR ENTERPRISE  
SERVICE ACTIVITY: RECREATION FACILITIES  
UNIT 5100 HARBOR ADMINISTRATION

OPERATING DETAIL	2017-18	2018-19	2019-20	2019-20
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING INCOME**

SALES AND USE TAXES	8601	141,058	152,754	135,000	135,000
<b>TOTAL TAXES</b>		<b>141,058</b>	<b>152,754</b>	<b>135,000</b>	<b>135,000</b>
COMMERCIAL ACTIVITY PERMIT	8771	18,330	19,750	14,000	14,000
OTHER LICENSES AND PERMITS	8799	33,849	38,618	20,000	20,000
<b>TOTAL LICENSES PERMITS AND FRANCHISES</b>		<b>52,179</b>	<b>58,368</b>	<b>34,000</b>	<b>34,000</b>
VEHICLE CODE FINES	8811	43,971	29,604	21,000	21,000
FORFEITURES AND PENALTIES	8831	17,474	14,277	18,165	18,165
<b>TOTAL FINES FORFEITURES AND PENALTIES</b>		<b>61,445</b>	<b>43,880</b>	<b>39,165</b>	<b>39,165</b>
RENTS AND CONCESSIONS	8931	5,152,489	5,549,284	4,939,350	4,939,350
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>5,152,489</b>	<b>5,549,284</b>	<b>4,939,350</b>	<b>4,939,350</b>
STATE OTHER	9252	11,801	9,335	10,000	10,000
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>11,801</b>	<b>9,335</b>	<b>10,000</b>	<b>10,000</b>
CONTRACT REVENUE	9703	1,214,674	799,447	264,400	264,400
OTHER INTERFUND REVENUE	9729	3,000	3,000	3,000	3,000
COST ALLOCATION PLAN REVENUE	9731	35,536	2,463	135	135
<b>TOTAL CHARGES FOR SERVICES</b>		<b>1,253,210</b>	<b>804,910</b>	<b>267,535</b>	<b>267,535</b>
MISCELLANEOUS PRIOR YEAR REVENUE	9741	0	0	0	0
OTHER SALES	9751	2,200,057	2,388,525	2,150,000	2,150,000
CASH OVERAGE	9789	0	855	0	0
MISCELLANEOUS REVENUE	9790	206,614	191,817	177,125	177,125
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>2,406,671</b>	<b>2,581,197</b>	<b>2,327,125</b>	<b>2,327,125</b>
<b>TOTAL OPERATING INCOME</b>		<b>9,078,854</b>	<b>9,199,729</b>	<b>7,752,175</b>	<b>7,752,175</b>

**OPERATING EXPENSE**

REGULAR SALARIES	1101	2,246,140	2,579,018	2,774,125	2,774,125
EXTRA HELP	1102	285,726	300,236	217,675	217,675
OVERTIME	1105	80,030	111,241	52,550	52,550
SUPPLEMENTAL PAYMENTS	1106	89,705	89,418	108,450	108,450
TERMINATIONS	1107	215,310	78,117	96,725	96,725
RETIREMENT CONTRIBUTION	1121	929,971	902,868	1,161,550	1,161,550
OASDI CONTRIBUTION	1122	84,665	102,080	103,450	103,450
FICA MEDICARE	1123	42,962	44,813	48,825	48,825
SAFE HARBOR	1124	21,118	20,463	26,075	26,075
RETIREE HEALTH PAYMENT 1099	1128	14,019	24,148	14,125	14,125
GROUP INSURANCE	1141	289,937	340,034	403,300	403,300
LIFE INSURANCE FOR DEPARTMENT HEADS AND MANAGEMEN	1142	1,087	1,261	1,475	1,475
STATE UNEMPLOYMENT INSURANCE	1143	2,175	2,096	1,625	1,625
MANAGEMENT DISABILITY INSURANCE	1144	7,109	9,418	9,325	9,325

FUND E200 HARBOR ENTERPRISE  
SERVICE ACTIVITY: RECREATION FACILITIES  
UNIT 5100 HARBOR ADMINISTRATION

OPERATING DETAIL	2017-18	2018-19	2019-20	2019-20
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING EXPENSE**

WORKERS' COMPENSATION INSURANCE	1165	176,358	166,168	224,500	224,500
401K PLAN	1171	53,482	59,835	73,100	73,100
CAPITALIZED LABOR DECREASE	1994	(20,597)	0	0	0
<b>TOTAL SALARIES AND EMPLOYEE BENEFITS</b>		<b>4,519,197</b>	<b>4,831,215</b>	<b>5,316,875</b>	<b>5,316,875</b>
CLOTHING AND PERSONAL SUPPLIES	2021	15,406	19,351	7,000	7,000
UNIFORM ALLOWANCE	2022	10,900	9,300	13,200	13,200
COMMUNICATIONS	2031	7,478	7,613	7,000	7,000
VOICE DATA ISF	2032	35,936	30,984	34,850	34,850
RADIO COMMUNICATIONS ISF	2033	18,879	14,295	10,825	10,825
JANITORIAL SUPPLIES	2054	28,493	42,505	25,000	25,000
OTHER HOUSEHOLD EXPENSE	2056	3,208	7,564	0	0
HAZARDOUS MATERIAL DISPOSAL	2057	3,086	1,016	0	0
HOUSEKEEPING GROUNDS ISF CHARGS	2058	20,853	33,556	32,425	32,425
GENERAL INSURANCE ALLOCATION ISF	2071	42,360	92,885	108,650	108,650
INCOME PROTECTION PLAN PAYMENTS	2080	32,237	64,183	70,325	70,325
EQUIPMENT MAINTENANCE CONTRACTS	2102	38,177	48,855	45,000	45,000
MAINTENANCE SUPPLIES AND PARTS	2104	60,300	97,785	87,000	87,000
ROAD SUPPLIES	2105	3,360	2,906	4,000	4,000
BUILDING AND IMPROVEMENTS SUPPLIES AND PARTS	2111	12,007	21,968	30,000	30,000
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	12,047	10,979	19,500	19,500
MEDICAL AND LABORATORY SUPPLIES	2121	94	962	30,000	30,000
MEDICAL CLAIMS ISF	2122	0	0	0	0
MEMBERSHIPS AND DUES	2131	6,536	9,579	8,000	8,000
CASH SHORTAGE	2156	0	10	0	0
COST ALLOCATION PLAN CHARGES	2158	70,436	88,352	145,875	145,875
MISCELLANEOUS EXPENSE	2159	177,447	202,508	190,000	190,000
OFFICE SUPPLIES	2161	4,730	9,115	10,500	10,500
PRINTING AND BINDING NON ISF	2162	2,242	3,808	11,500	11,500
BOOKS AND PUBLICATIONS	2163	887	170	0	0
MAIL CENTER ISF	2164	4,605	6,485	3,600	3,600
PURCHASING CHARGES ISF	2165	14,008	14,428	18,325	18,325
GRAPHICS CHARGES ISF	2166	1,801	3,068	1,300	1,300
COPY MACHINE CHGS ISF	2167	1,240	1,080	1,250	1,250
STORES ISF	2168	0	0	500	500
MISCELLANEOUS OFFICE EXPENSE	2179	5,153	8,597	4,000	4,000
ATTORNEY SERVICES	2185	114,584	177,575	140,000	140,000
CREDIT CARD FEES	2190	47,836	53,971	48,500	48,500
COLLECTION AND BILLING SERVICES	2191	4,228	3,924	4,000	4,000
TEMPORARY HELP	2192	330	256	0	0
MARKETING AND ADVERTISING	2193	52,409	55,051	75,000	75,000
CONTRIBUTIONS AND GRANTS TO NON GOVERNMENTAL AGEN	2196	50,000	50,000	50,000	50,000
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	588,387	515,001	574,225	574,225

FUND E200 HARBOR ENTERPRISE  
SERVICE ACTIVITY: RECREATION FACILITIES  
UNIT 5100 HARBOR ADMINISTRATION

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS	
1	2	3	4	5	
<b>OPERATING EXPENSE</b>					
EMPLOYEE HEALTH SERVICES HCA	2201	5,127	12,086	6,200	6,200
INFORMATION TECHNOLOGY ISF	2202	22,508	23,717	21,950	21,950
COUNTY GEOGRAPHICAL INFORMATION SYSTEMS EXPENSE IS	2203	815	815	825	825
SPECIAL SERVICES ISF	2206	30	76	0	0
PUBLICATIONS AND LEGAL NOTICES	2221	376	0	1,000	1,000
RENT AND LEASES EQUIPMENT NONCOUNTY OWNED	2231	78,457	80,332	88,750	88,750
COMPUTER EQUIPMENT <5000	2261	5,825	10,885	10,000	10,000
INSTALLATIONS ELECTRICAL EQUIPMENT ISF	2263	0	0	250	250
MINOR EQUIPMENT	2264	31,875	27,555	14,000	14,000
TRAINING ISF	2272	0	27	700	700
EDUCATION CONFERENCE AND SEMINARS	2273	9,390	7,766	7,500	7,500
PRIVATE VEHICLE MILEAGE	2291	8,265	7,565	9,750	9,750
TRAVEL EXPENSE	2292	14,873	11,397	15,000	15,000
GAS AND DIESEL FUEL NON ISF	2294	1,741,971	1,946,864	1,835,000	1,835,000
TRANSPORTATION EXPENSE	2299	2,925	5,096	7,000	7,000
GAS AND DIESEL FUEL ISF	2301	17,001	21,204	60,600	60,600
TRANSPORTATION CHARGES ISF	2302	43,584	43,832	51,575	51,575
MOTORPOOL ISF	2303	286	0	250	250
TRANSPORTATION WORK ORDER	2304	2,664	1,815	0	0
UTILITIES	2311	174,251	259,070	166,000	166,000
CAPITALIZED SERVICES AND SUPPLIES DECREASE	2994	(124,652)	(45,093)	0	0
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>3,527,248</b>	<b>4,124,697</b>	<b>4,107,700</b>	<b>4,107,700</b>
DEPRECIATION EXPENSE	3611	830,875	854,582	835,550	835,550
<b>TOTAL OTHER CHARGES</b>		<b>830,875</b>	<b>854,582</b>	<b>835,550</b>	<b>835,550</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>8,877,320</b>	<b>9,810,494</b>	<b>10,260,125</b>	<b>10,260,125</b>
<b>OPERATING INCOME (LOSS)</b>		<b>201,534</b>	<b>(610,765)</b>	<b>(2,507,950)</b>	<b>(2,507,950)</b>
<b>NON-OPERATING REVENUE</b>					
INVESTMENT INCOME	8911	160,076	293,650	80,000	80,000
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>160,076</b>	<b>293,650</b>	<b>80,000</b>	<b>80,000</b>
GAIN/LOSS REVENUE CAPITAL ASSETS	9822	0	(26,474)	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>0</b>	<b>(26,474)</b>	<b>0</b>	<b>0</b>
<b>TOTAL NON-OPERATING REVENUE</b>		<b>160,076</b>	<b>267,177</b>	<b>80,000</b>	<b>80,000</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>361,610</b>	<b>(343,588)</b>	<b>(2,427,950)</b>	<b>(2,427,950)</b>
<b>NON-OPERATING EXPENSE</b>					
INTEREST LONG TERM REVOLVING CREDIT AGREEMENT	3412	0	0	0	0

FUND E200 HARBOR ENTERPRISE  
 SERVICE ACTIVITY: RECREATION FACILITIES  
 UNIT 5100 HARBOR ADMINISTRATION

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>NON-OPERATING EXPENSE</b>				
INTEREST ON LEASE PURCHASE PAYMENTS	3451	50,583	15,291	61,250
<b>TOTAL OTHER CHARGES</b>		<b>50,583</b>	<b>15,291</b>	<b>61,250</b>
<b>TOTAL NON-OPERATING EXPENSE</b>		<b>50,583</b>	<b>15,291</b>	<b>61,250</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>311,027</b>	<b>(358,880)</b>	<b>(2,489,200)</b>
<b>OPERATING TRANSFERS</b>				
INTRAFUND COST ALLOCATION INCR	5121	(2,332,241)	(3,073,999)	(3,175,612)
INTRAFUND COST ALLOCATION DECR	5122	2,332,241	3,073,999	3,175,612
<b>TOTAL OTHER FINANCING USES</b>		<b>0</b>	<b>0</b>	<b>0</b>
TRANSFERS IN FROM OTHER FUNDS	9831	600,000	600,000	600,000
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>600,000</b>	<b>600,000</b>	<b>600,000</b>
<b>TOTAL OPERATING TRANSFERS</b>		<b>600,000</b>	<b>600,000</b>	<b>600,000</b>
<b>CHANGE IN NET ASSETS</b>		<b>911,027</b>	<b>241,120</b>	<b>(1,889,200)</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				
<b>RETIREMENT OF LONG TERM DEBT</b>				
LEASE PURCHASE PYMT PRINCIPAL	3311	432,707	440,000	460,000
DEBT CONTRA	3992	(425,000)	(440,000)	0
<b>TOTAL OTHER CHARGES</b>		<b>7,707</b>	<b>0</b>	<b>460,000</b>
<b>TOTAL RETIREMENT OF LONG TERM DEBT</b>		<b>7,707</b>	<b>0</b>	<b>460,000</b>

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FUND E200 HARBOR ENTERPRISE  
 SERVICE ACTIVITY: RECREATION FACILITIES

HARBOR CAPITAL PROJECTS DIVISION - 5150

BUDGET OVERVIEW:

	FINAL BUDGET FY 2018-19	ACTUAL PRIOR YEAR FY 2018-19	REQUESTED BUDGET FY 2019-20	RECOMMENDED BUDGET FY 2019-20	ADOPTED BUDGET FY 2019-20
TOTAL APPROPRIATIONS	2,480,460	351,761	4,334,015	4,334,015	4,334,015
TOTAL REVENUES	226,035	35,187	0	0	0
NET INCOME (LOSS)	(2,254,425)	(316,574)	(4,334,015)	(4,334,015)	(4,334,015)

AUTH POSITIONS  
 FTE POSITIONS

BUDGET UNIT DESCRIPTION:

The Harbor Department maintains its own Capital Projects Division. This Division coordinates the planning, design and construction of capital improvements.

FUND E200 HARBOR ENTERPRISE  
 SERVICE ACTIVITY: RECREATION FACILITIES  
 UNIT 5150 HARBOR CAPITAL PROJECTS DIVISION

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING INCOME</b>				
STATE OTHER	9252	0	34,152	0
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>0</b>	<b>34,152</b>	<b>0</b>
CONTRACT REVENUE	9703	0	0	0
COST ALLOCATION PLAN REVENUE	9731	1,385	1,035	0
<b>TOTAL CHARGES FOR SERVICES</b>		<b>1,385</b>	<b>1,035</b>	<b>0</b>
<b>TOTAL OPERATING INCOME</b>		<b>1,385</b>	<b>35,187</b>	<b>0</b>
<b>OPERATING EXPENSE</b>				
VOICE DATA ISF	2032	0	0	3,825
COST ALLOCATION PLAN CHARGES	2158	0	0	5
MAIL CENTER ISF	2164	11	0	10
PURCHASING CHARGES ISF	2165	69	72	175
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>81</b>	<b>72</b>	<b>4,015</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>81</b>	<b>72</b>	<b>4,015</b>
<b>OPERATING INCOME (LOSS)</b>		<b>1,304</b>	<b>35,115</b>	<b>(4,015)</b>
<b>OPERATING TRANSFERS</b>				
LONGTERM DEBT PROCEEDS	9841	0	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL OPERATING TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>CHANGE IN NET ASSETS</b>		<b>1,304</b>	<b>35,115</b>	<b>(4,015)</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				
<b>FIXED ASSETS</b>				
LAND IMPROVEMENTS	4012	0	0	100,000
BUILDINGS AND IMPROVEMENTS	4111	297,730	202,405	400,000
OTHER PROFESSIONAL AND SPECIAL SERVICES 1099	4118	24,467	80,836	3,500,000
EQUIPMENT	4601	82,517	68,448	330,000
<b>TOTAL FIXED ASSETS</b>		<b>404,713</b>	<b>351,690</b>	<b>4,330,000</b>
<b>TOTAL FIXED ASSETS</b>		<b>404,713</b>	<b>351,690</b>	<b>4,330,000</b>

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED

OXNARD AIRPORT - 5000

BUDGET OVERVIEW:

	FINAL BUDGET FY 2018-19	ACTUAL PRIOR YEAR FY 2018-19	REQUESTED BUDGET FY 2019-20	RECOMMENDED BUDGET FY 2019-20	ADOPTED BUDGET FY 2019-20
TOTAL APPROPRIATIONS	2,712,069	2,370,177	2,657,328	2,657,328	2,657,328
TOTAL REVENUES	1,269,400	1,453,108	1,319,265	1,319,265	1,319,265
NET INCOME (LOSS)	(1,442,669)	(917,069)	(1,338,063)	(1,338,063)	(1,338,063)
AUTH POSITIONS			99	99	99
FTE POSITIONS			99	99	99

BUDGET UNIT DESCRIPTION:

This budget provides for the ongoing administration, operation and maintenance of the Oxnard Airport. The Airport is certificated to provide commercial airline service, but currently only provides general aviation services to Ventura County. Based on a 2008 Economic Benefit Study, the Airport is responsible, directly and indirectly, for approximately 635 local jobs and \$80.2 million in revenue for the local service area. Visitor spending in 2008 was \$5.5 million. General Aviation visitors contributed an additional \$1.5 million in spending. In addition, there are 130 privately owned aircraft, which serve local businesses and personal uses. The Airport has approximately 80,000 flight operations annually. The Oxnard Airport and its 17 business units employ approximately 150 personnel. Total payroll at the Airport complex exceeds \$7 million annually.

FUND E300 AIRPORTS-ENTERPRISE  
SERVICE ACTIVITY: UNCLASSIFIED  
UNIT 5000 OXNARD AIRPORT

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING INCOME</b>				
COMMERCIAL ACTIVITY PERMIT	8771	(1,401)	2,688	3,072
SPECIAL USE PERMIT	8772	80,080	0	0
<b>TOTAL LICENSES PERMITS AND FRANCHISES</b>		<b>78,679</b>	<b>2,688</b>	<b>3,072</b>
VEHICLE CODE FINES	8811	858	895	858
FORFEITURES AND PENALTIES	8831	2,816	2,319	2,816
<b>TOTAL FINES FORFEITURES AND PENALTIES</b>		<b>3,674</b>	<b>3,214</b>	<b>3,674</b>
RENTS AND CONCESSIONS	8931	1,276,844	1,436,815	1,310,119
ROYALTIES	8951	0	0	0
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>1,276,844</b>	<b>1,436,815</b>	<b>1,310,119</b>
COST ALLOCATION PLAN REVENUE	9731	31	0	0
<b>TOTAL CHARGES FOR SERVICES</b>		<b>31</b>	<b>0</b>	<b>0</b>
MISCELLANEOUS REVENUE	9790	3,980	3,050	2,400
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>3,980</b>	<b>3,050</b>	<b>2,400</b>
<b>TOTAL OPERATING INCOME</b>		<b>1,363,208</b>	<b>1,445,767</b>	<b>1,319,265</b>
<b>OPERATING EXPENSE</b>				
REGULAR SALARIES	1101	386,238	316,172	402,355
OVERTIME	1105	35,108	37,342	31,000
SUPPLEMENTAL PAYMENTS	1106	8,111	6,843	18,027
TERMINATIONS	1107	3,716	23,957	2,500
RETIREMENT CONTRIBUTION	1121	167,282	154,896	180,616
OASDI CONTRIBUTION	1122	11,732	10,789	12,221
FICA MEDICARE	1123	6,143	6,045	5,967
GROUP INSURANCE	1141	75,171	76,298	95,232
LIFE INSURANCE FOR DEPARTMENT HEADS AND MANAGEMEN	1142	279	286	0
STATE UNEMPLOYMENT INSURANCE	1143	332	273	204
WORKERS' COMPENSATION INSURANCE	1165	17,349	18,437	65,436
401K PLAN	1171	6,136	5,095	4,566
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ INCRE	1991	253,720	234,528	293,100
<b>TOTAL SALARIES AND EMPLOYEE BENEFITS</b>		<b>971,318</b>	<b>890,962</b>	<b>1,111,224</b>
AGRICULTURAL	2011	0	5,292	3,080
CLOTHING AND PERSONAL SUPPLIES	2021	3,170	2,215	16,691
UNIFORM ALLOWANCE	2022	3,200	3,200	4,000
COMMUNICATIONS	2031	0	0	500
VOICE DATA ISF	2032	3,719	4,461	4,335
RADIO COMMUNICATIONS ISF	2033	6,576	6,020	6,020
JANITORIAL SUPPLIES	2054	6,621	2,962	2,315
OTHER HOUSEHOLD EXPENSE	2056	26,934	29,508	9,310
HAZARDOUS MATERIAL DISPOSAL	2057	290	0	2,175

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5000 OXNARD AIRPORT

OPERATING DETAIL	2017-18	2018-19	2019-20	2019-20
	ACTUAL	ACTUAL * ESTIMATED		
1	2	3	4	5

**OPERATING EXPENSE**

GENERAL INSURANCE ALLOCATION ISF	2071	10,346	14,686	7,177	7,177
GENERAL LIABILITY ULTIMATE LOSS EXPENSE 1099	2074	0	0	0	0
EQUIPMENT MAINTENANCE	2101	5,252	2,155	21,800	21,800
MAINTENANCE SUPPLIES AND PARTS	2104	6,836	10,818	23,000	23,000
BUILDING AND IMPROVEMENTS SUPPLIES AND PARTS	2111	13,271	1,373	17,600	17,600
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	94,740	37,296	92,800	92,800
FACILITIES AND MATERIALS SQ FT ALLOCATION ISF	2114	0	0	552	552
FACILITIES PROJECTS ISF	2115	0	15,935	0	0
MEDICAL AND LABORATORY SUPPLIES	2121	858	0	650	650
MEMBERSHIPS AND DUES	2131	2,711	1,650	4,300	4,300
COST ALLOCATION PLAN CHARGES	2158	20,892	21,659	27,403	27,403
MISCELLANEOUS EXPENSE	2159	22,399	20,644	24,510	24,510
OFFICE SUPPLIES	2161	82	0	2,360	2,360
PRINTING AND BINDING NON ISF	2162	(493)	280	3,100	3,100
BOOKS AND PUBLICATIONS	2163	(3)	0	600	600
PURCHASING CHARGES ISF	2165	2,093	2,156	3,163	3,163
STORES ISF	2168	0	0	0	0
ATTORNEY SERVICES	2185	1,411	927	0	0
MARKETING AND ADVERTISING	2193	0	0	15,000	15,000
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	33,316	54,702	73,902	73,902
EMPLOYEE HEALTH SERVICES HCA	2201	0	0	3,743	3,743
INFORMATION TECHNOLOGY ISF	2202	240	486	1,037	1,037
PUBLIC WORKS ISF CHARGES	2205	0	5,129	6,000	6,000
PUBLICATIONS AND LEGAL NOTICES	2221	0	0	1,408	1,408
RENT AND LEASES EQUIPMENT NONCOUNTY OWNED	2231	3,259	6,025	11,780	11,780
COMPUTER EQUIPMENT <5000	2261	0	182	1,200	1,200
FURNITURE AND FIXTURES <5000	2262	0	0	1,300	1,300
INSTALLATIONS ELECTRICAL EQUIPMENT ISF	2263	0	0	4,353	4,353
MINOR EQUIPMENT	2264	387	60	2,500	2,500
LIBRARY BOOKS AND PUBLICATIONS	2271	0	0	0	0
TRAINING ISF	2272	0	0	0	0
EDUCATION CONFERENCE AND SEMINARS	2273	3,973	5,155	1,300	1,300
PRIVATE VEHICLE MILEAGE	2291	494	503	2,400	2,400
TRAVEL EXPENSE	2292	5,912	5,953	33,150	33,150
GAS AND DIESEL FUEL NON ISF	2294	2,820	1,043	0	0
GAS AND DIESEL FUEL ISF	2301	9,275	12,309	12,563	12,563
TRANSPORTATION CHARGES ISF	2302	20,863	22,684	23,917	23,917
TRANSPORTATION WORK ORDER	2304	17,257	22,488	0	0
UTILITIES	2311	89,257	112,613	101,148	101,148
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>417,956</b>	<b>432,567</b>	<b>574,142</b>	<b>574,142</b>
DEPRECIATION EXPENSE	3611	1,085,387	1,041,902	956,962	956,962
BAD DEBTS	3711	0	4,747	15,000	15,000

COUNTY OF VENTURA  
 STATE OF CALIFORNIA  
 OPERATION OF ENTERPRISE FUND  
 OPERATIONAL STATEMENT FOR FISCAL YEAR 2019-20

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5000 OXNARD AIRPORT

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING EXPENSE</b>				
<b>TOTAL OTHER CHARGES</b>	<b>1,085,387</b>	<b>1,046,648</b>	<b>971,962</b>	<b>971,962</b>
<b>TOTAL OPERATING EXPENSE</b>	<b>2,474,662</b>	<b>2,370,177</b>	<b>2,657,328</b>	<b>2,657,328</b>
<b>OPERATING INCOME (LOSS)</b>	<b>(1,111,454)</b>	<b>(924,410)</b>	<b>(1,338,063)</b>	<b>(1,338,063)</b>
<b>OPERATING TRANSFERS</b>				
INSURANCE RECOVERIES	9851	0	7,341	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>0</b>	<b>7,341</b>	<b>0</b>
<b>TOTAL OPERATING TRANSFERS</b>		<b>0</b>	<b>7,341</b>	<b>0</b>
<b>CHANGE IN NET ASSETS</b>	<b>(1,111,454)</b>	<b>(917,069)</b>	<b>(1,338,063)</b>	<b>(1,338,063)</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED

**CAMARILLO AIRPORT - 5020**

**BUDGET OVERVIEW:**

	FINAL BUDGET FY 2018-19	ACTUAL PRIOR YEAR FY 2018-19	REQUESTED BUDGET FY 2019-20	RECOMMENDED BUDGET FY 2019-20	ADOPTED BUDGET FY 2019-20
TOTAL APPROPRIATIONS	5,206,890	4,349,533	5,144,835	5,144,835	5,144,835
TOTAL REVENUES	5,250,100	5,761,082	5,936,270	5,936,270	5,936,270
NET INCOME (LOSS)	43,210	1,411,549	791,435	791,435	791,435
AUTH POSITIONS			25	25	25
FTE POSITIONS			25	25	25

**BUDGET UNIT DESCRIPTION:**

This budget provides for the ongoing administration, operation, and maintenance of the Camarillo Airport. The airport provides general aviation services to Ventura County and contributes to the local economy; and it is also considered a National Asset by the FAA. Based on the most current information available (2008), the airport is responsible, directly or indirectly, for about 830 local jobs and \$163.4 million in economic benefit. Daily economic benefits include \$448,000 in daily revenue, created 830 local jobs, supported \$9,148 in daily visitor spending, and brought 65 air visitors per day. Of the 47,400 hours flown by based aircraft every year, 30% were flown for business. Sixty one percent of based aircraft owners said that the airport is "very important" or "important" to the success of their businesses.

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5020 CAMARILLO AIRPORT

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING INCOME</b>				
COMMERCIAL ACTIVITY PERMIT	8771	60,980	13,005	3,463
SPECIAL USE PERMIT	8772	837,886	2,496	2,853
<b>TOTAL LICENSES PERMITS AND FRANCHISES</b>		<b>898,867</b>	<b>15,501</b>	<b>6,316</b>
VEHICLE CODE FINES	8811	25	50	100
FORFEITURES AND PENALTIES	8831	9,962	12,243	9,962
<b>TOTAL FINES FORFEITURES AND PENALTIES</b>		<b>9,987</b>	<b>12,293</b>	<b>10,062</b>
RENTS AND CONCESSIONS	8931	4,923,408	5,271,804	5,591,762
ROYALTIES	8951	0	0	0
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>4,923,408</b>	<b>5,271,804</b>	<b>5,591,762</b>
NSF CHECK CHARGE	9707	25	225	0
COST ALLOCATION PLAN REVENUE	9731	0	0	7,447
<b>TOTAL CHARGES FOR SERVICES</b>		<b>25</b>	<b>225</b>	<b>7,447</b>
MISCELLANEOUS REVENUE	9790	47,058	41,663	23,248
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>47,058</b>	<b>41,663</b>	<b>23,248</b>
<b>TOTAL OPERATING INCOME</b>		<b>5,879,344</b>	<b>5,341,485</b>	<b>5,638,835</b>
<b>OPERATING EXPENSE</b>				
REGULAR SALARIES	1101	1,319,896	1,263,714	1,576,651
EXTRA HELP	1102	0	600	0
OVERTIME	1105	36,848	29,180	31,200
SUPPLEMENTAL PAYMENTS	1106	56,663	43,059	71,901
TERMINATIONS	1107	49,647	69,230	38,137
RETIREMENT CONTRIBUTION	1121	355,645	320,252	427,674
OASDI CONTRIBUTION	1122	70,267	71,295	86,333
FICA MEDICARE	1123	20,992	20,235	23,821
RETIREE HEALTH PAYMENT 1099	1128	18,297	0	0
GROUP INSURANCE	1141	218,059	232,541	292,106
LIFE INSURANCE FOR DEPARTMENT HEADS AND MANAGEMEN	1142	878	892	285
STATE UNEMPLOYMENT INSURANCE	1143	1,102	916	801
MANAGEMENT DISABILITY INSURANCE	1144	3,937	6,829	4,591
WORKERS' COMPENSATION INSURANCE	1165	48,408	56,909	216,705
401K PLAN	1171	22,164	20,078	23,406
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ DECR	1992	(253,720)	(234,528)	(293,100)
CAPITALIZED LABOR DECREASE	1994	(7,189)	(833)	(10,000)
<b>TOTAL SALARIES AND EMPLOYEE BENEFITS</b>		<b>1,961,894</b>	<b>1,900,369</b>	<b>2,490,511</b>
AGRICULTURAL	2011	14,859	15,693	17,180
CLOTHING AND PERSONAL SUPPLIES	2021	8,309	16,387	11,040
UNIFORM ALLOWANCE	2022	3,200	4,000	4,000
COMMUNICATIONS	2031	17,317	17,634	16,200

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5020 CAMARILLO AIRPORT

OPERATING DETAIL	2017-18	2018-19	2019-20	2019-20
	ACTUAL	ACTUAL * ESTIMATED		
1	2	3	4	5

**OPERATING EXPENSE**

VOICE DATA ISF	2032	41,536	42,722	41,190	41,190
RADIO COMMUNICATIONS ISF	2033	3,044	1,156	1,156	1,156
JANITORIAL SUPPLIES	2054	11,036	10,413	2,180	2,180
OTHER HOUSEHOLD EXPENSE	2056	3,080	3,920	18,990	18,990
HAZARDOUS MATERIAL DISPOSAL	2057	5,100	1,466	8,930	8,930
GENERAL INSURANCE ALLOCATION ISF	2071	19,213	27,274	36,594	36,594
EQUIPMENT MAINTENANCE	2101	25,972	13,528	40,250	40,250
MAINTENANCE SUPPLIES AND PARTS	2104	72,413	20,350	34,500	34,500
BUILDING AND IMPROVEMENTS SUPPLIES AND PARTS	2111	25,312	10,176	24,500	24,500
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	165,139	147,640	338,500	338,500
FACILITIES AND MATERIALS SQ FT ALLOCATION ISF	2114	684	396	394	394
FACILITIES PROJECTS ISF	2115	5,305	9,593	0	0
OTHER MAINTENANCE ISF	2116	85	0	0	0
MEDICAL AND LABORATORY SUPPLIES	2121	0	51	2,580	2,580
MEMBERSHIPS AND DUES	2131	9,737	7,057	20,420	20,420
COST ALLOCATION PLAN CHARGES	2158	35,889	40,785	67,332	67,332
MISCELLANEOUS EXPENSE	2159	37,980	21,795	31,699	31,699
OFFICE SUPPLIES	2161	11,347	6,483	8,157	8,157
PRINTING AND BINDING NON ISF	2162	10,651	2,227	11,152	11,152
BOOKS AND PUBLICATIONS	2163	699	225	1,782	1,782
MAIL CENTER ISF	2164	7,162	5,843	8,085	8,085
PURCHASING CHARGES ISF	2165	6,810	7,014	9,171	9,171
GRAPHICS CHARGES ISF	2166	1,044	0	1,000	1,000
COPY MACHINE CHGS ISF	2167	9,349	7,906	9,726	9,726
STORES ISF	2168	61	2	680	680
MISCELLANEOUS OFFICE EXPENSE	2179	296	666	2,570	2,570
ATTORNEY SERVICES	2185	28,056	197,404	42,000	42,000
COLLECTION AND BILLING SERVICES	2191	24,240	12,364	0	0
TEMPORARY HELP	2192	0	0	0	0
MARKETING AND ADVERTISING	2193	1,535	259	10,500	10,500
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	137,175	208,393	276,557	276,557
EMPLOYEE HEALTH SERVICES HCA	2201	3,182	5,555	9,500	9,500
INFORMATION TECHNOLOGY ISF	2202	35,847	37,314	41,657	41,657
COUNTY GEOGRAPHICAL INFORMATION SYSTEMS EXPENSE IS	2203	5,658	5,658	5,658	5,658
PUBLIC WORKS ISF CHARGES	2205	9,923	12,584	11,500	11,500
SPECIAL SERVICES ISF	2206	619	1,103	75	75
PUBLICATIONS AND LEGAL NOTICES	2221	0	241	1,708	1,708
RENT AND LEASES EQUIPMENT NONCOUNTY OWNED	2231	26,346	30,667	27,500	27,500
COMPUTER EQUIPMENT <5000	2261	11,751	9,531	10,647	10,647
FURNITURE AND FIXTURES <5000	2262	2,810	0	2,000	2,000
INSTALLATIONS ELECTRICAL EQUIPMENT ISF	2263	0	0	2,380	2,380
MINOR EQUIPMENT	2264	725	1,625	11,900	11,900

COUNTY OF VENTURA  
STATE OF CALIFORNIA  
OPERATION OF ENTERPRISE FUND  
OPERATIONAL STATEMENT FOR FISCAL YEAR 2019-20

FUND E300 AIRPORTS-ENTERPRISE  
SERVICE ACTIVITY: UNCLASSIFIED  
UNIT 5020 CAMARILLO AIRPORT

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING EXPENSE</b>				
LIBRARY BOOKS AND PUBLICATIONS	2271	0	222	610
TRAINING ISF	2272	50	27	1,750
EDUCATION CONFERENCE AND SEMINARS	2273	20,150	8,797	12,800
PRIVATE VEHICLE MILEAGE	2291	12,386	5,608	14,138
TRAVEL EXPENSE	2292	26,809	27,660	63,140
GAS AND DIESEL FUEL NON ISF	2294	3,927	2,572	5,088
GAS AND DIESEL FUEL ISF	2301	18,526	19,202	25,192
TRANSPORTATION CHARGES ISF	2302	41,494	38,811	38,142
MOTORPOOL ISF	2303	0	0	0
TRANSPORTATION WORK ORDER	2304	21,336	29,055	0
UTILITIES	2311	206,860	232,373	192,404
<b>TOTAL SERVICES AND SUPPLIES</b>	<b>1,192,035</b>	<b>1,329,426</b>	<b>1,576,804</b>	<b>1,576,804</b>
TAXES AND ASSESSMENTS	3571	32,416	68,456	59,617
DEPRECIATION EXPENSE	3611	1,115,361	1,048,291	992,903
BAD DEBTS	3711	628	2,992	20,000
<b>TOTAL OTHER CHARGES</b>	<b>1,148,405</b>	<b>1,119,739</b>	<b>1,072,520</b>	<b>1,072,520</b>
<b>TOTAL OPERATING EXPENSE</b>	<b>4,302,333</b>	<b>4,349,533</b>	<b>5,139,835</b>	<b>5,139,835</b>
<b>OPERATING INCOME (LOSS)</b>	<b>1,577,011</b>	<b>991,952</b>	<b>499,000</b>	<b>499,000</b>
<b>NON-OPERATING REVENUE</b>				
INVESTMENT INCOME	8911	200,510	419,597	297,435
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>	<b>200,510</b>	<b>419,597</b>	<b>297,435</b>	<b>297,435</b>
<b>TOTAL NON-OPERATING REVENUE</b>	<b>200,510</b>	<b>419,597</b>	<b>297,435</b>	<b>297,435</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	<b>1,777,521</b>	<b>1,411,549</b>	<b>796,435</b>	<b>796,435</b>
<b>NON-OPERATING EXPENSE</b>				
INTEREST ON OTHER LONG TERM DEBT	3452	0	0	0
<b>TOTAL OTHER CHARGES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL NON-OPERATING EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	<b>1,777,521</b>	<b>1,411,549</b>	<b>796,435</b>	<b>796,435</b>
<b>OPERATING TRANSFERS</b>				
CONTRIBUTIONS TO OUTSIDE AGENCIES	3811	0	0	(5,000)
<b>TOTAL OTHER CHARGES</b>	<b>0</b>	<b>0</b>	<b>(5,000)</b>	<b>(5,000)</b>
INSURANCE RECOVERIES	9851	7,519	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>7,519</b>	<b>0</b>	<b>0</b>	<b>0</b>

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5020 CAMARILLO AIRPORT

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING TRANSFERS**

<b>TOTAL OPERATING TRANSFERS</b>	<b>7,519</b>	<b>0</b>	<b>(5,000)</b>	<b>(5,000)</b>
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<b>CHANGE IN NET ASSETS</b>	<b>1,785,040</b>	<b>1,411,549</b>	<b>791,435</b>	<b>791,435</b>
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NET ASSETS - BEGINNING BALANCE

NET ASSETS - ENDING BALANCE

**RETIREMENT OF LONG TERM DEBT**

OTHER LOAN PAYMENTS PRINCIPAL	3312	0	0	0	0
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<b>TOTAL OTHER CHARGES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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<b>TOTAL RETIREMENT OF LONG TERM DEBT</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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**FIXED ASSETS**

EQUIPMENT	4601	0	0	0	0
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<b>TOTAL FIXED ASSETS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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<b>TOTAL FIXED ASSETS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED

**AIRPORTS CAPITAL PROJECTS - 5040**

**BUDGET OVERVIEW:**

	FINAL BUDGET FY 2018-19	ACTUAL PRIOR YEAR FY 2018-19	REQUESTED BUDGET FY 2019-20	RECOMMENDED BUDGET FY 2019-20	ADOPTED BUDGET FY 2019-20
TOTAL APPROPRIATIONS	13,369,271	1,370,015	2,930,048	2,930,048	2,930,048
TOTAL REVENUES	4,817,917	297,514	1,816,369	1,816,369	1,816,369
NET INCOME (LOSS)	(8,551,354)	(1,072,501)	(1,113,679)	(1,113,679)	(1,113,679)

AUTH POSITIONS  
 FTE POSITIONS

**BUDGET UNIT DESCRIPTION:**

This budget provides for the accounting of the Airports' capital projects. Camarillo and Oxnard Airports receive both federal and state grant funds. Federal Aviation Administration (FAA) regulations, under which the County accepts airport improvement grants, require that: airports receiving grant assistance must dedicate all revenues generated by the airport for the capital and operating costs of that airport or the local airport system; and, that financial self-sufficiency is maximized. Rate-setting may be by either cost recovery or fair market value for aviation uses and must be by fair market value for non-aviation uses.

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5040 AIRPORTS CAPITAL PROJECTS

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING INCOME</b>				
STATE OTHER	9252	17,931	0	86,494
FEDERAL OTHER	9351	699,829	297,514	1,729,875
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>717,760</b>	<b>297,514</b>	<b>1,816,369</b>
<b>TOTAL OPERATING INCOME</b>		<b>717,760</b>	<b>297,514</b>	<b>1,816,369</b>
<b>OPERATING EXPENSE</b>				
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	372,692	0	0
FACILITIES PROJECTS ISF	2115	4,176	0	0
PURCHASING CHARGES ISF	2165	0	0	2,000
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	248	0	27,500
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>377,116</b>	<b>0</b>	<b>29,500</b>
DEPRECIATION EXPENSE	3611	317,643	320,372	320,044
<b>TOTAL OTHER CHARGES</b>		<b>317,643</b>	<b>320,372</b>	<b>320,044</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>694,759</b>	<b>320,372</b>	<b>349,544</b>
<b>OPERATING INCOME (LOSS)</b>		<b>23,001</b>	<b>(22,858)</b>	<b>1,466,825</b>
<b>NON-OPERATING REVENUE</b>				
GAIN/LOSS REVENUE CAPITAL ASSETS	9822	(7,287)	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>(7,287)</b>	<b>0</b>	<b>0</b>
<b>TOTAL NON-OPERATING REVENUE</b>		<b>(7,287)</b>	<b>0</b>	<b>0</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>15,714</b>	<b>(22,858)</b>	<b>1,466,825</b>
<b>FIXED ASSETS</b>				
BUILDINGS AND IMPROVEMENTS	4111	1,244,353	1,049,643	2,580,504
<b>TOTAL FIXED ASSETS</b>		<b>1,244,353</b>	<b>1,049,643</b>	<b>2,580,504</b>
<b>TOTAL FIXED ASSETS</b>		<b>1,244,353</b>	<b>1,049,643</b>	<b>2,580,504</b>

FUND E310 CAM AIR-ROAD & LIGHTING  
 SERVICE ACTIVITY: UNCLASSIFIED

**CAM AIRPORT ROADS AND LIGHTING - 5060**

**BUDGET OVERVIEW:**

	FINAL BUDGET FY 2018-19	ACTUAL PRIOR YEAR FY 2018-19	REQUESTED BUDGET FY 2019-20	RECOMMENDED BUDGET FY 2019-20	ADOPTED BUDGET FY 2019-20
TOTAL APPROPRIATIONS	207,262	104,911	181,907	181,907	181,907
TOTAL REVENUES	105,400	124,437	92,035	92,035	92,035
NET INCOME (LOSS)	(101,862)	19,527	(89,872)	(89,872)	(89,872)

AUTH POSITIONS  
 FTE POSITIONS

**BUDGET UNIT DESCRIPTION:**

The Camarillo Utility Enterprise, Roads and Lighting Division, under the auspices of the Department of Airports, provides administrative support and maintenance for the operation of the streets, street lighting, and storm drains at Camarillo Airport. It also provides administrative support to member agencies of the Camarillo Utility Enterprise, service vendors and County agencies, including the Department of Airports. It prepares budgets, monitors activities and conditions of the systems; plans and manages maintenance and capital improvement projects. Additionally, it coordinates and facilitates meetings of the Camarillo Utility Enterprise Advisory Committee.

FUND E310 CAM AIR-ROAD & LIGHTING  
SERVICE ACTIVITY: UNCLASSIFIED  
UNIT 5060 CAM AIRPORT ROADS AND LIGHTING

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING INCOME</b>				
ASSESSMENT AND TAX COLLECTION FEES	9411	26,769	121,070	90,882
OTHER CHARGES FOR SERVICES	9708	0	0	0
<b>TOTAL CHARGES FOR SERVICES</b>		<b>26,769</b>	<b>121,070</b>	<b>90,882</b>
<b>TOTAL OPERATING INCOME</b>		<b>26,769</b>	<b>121,070</b>	<b>90,882</b>
<b>OPERATING EXPENSE</b>				
EQUIPMENT MAINTENANCE CONTRACTS	2102	0	0	3,164
ROAD SUPPLIES	2105	0	0	358
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	7,600	0	0
COST ALLOCATION PLAN CHARGES	2158	684	845	379
PURCHASING CHARGES ISF	2165	0	0	69
TRAVEL EXPENSE	2292	0	0	0
UTILITIES	2311	5,714	12,952	5,714
SERVICES AND SUPPLIES CURRENT YEAR ADJ INCREASE	2991	0	0	3,925
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>13,998</b>	<b>13,797</b>	<b>13,609</b>
DEPRECIATION EXPENSE	3611	91,114	91,114	89,803
<b>TOTAL OTHER CHARGES</b>		<b>91,114</b>	<b>91,114</b>	<b>89,803</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>105,112</b>	<b>104,911</b>	<b>103,412</b>
<b>OPERATING INCOME (LOSS)</b>		<b>(78,343)</b>	<b>16,159</b>	<b>(12,530)</b>
<b>NON-OPERATING REVENUE</b>				
INVESTMENT INCOME	8911	1,153	3,367	1,153
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>1,153</b>	<b>3,367</b>	<b>1,153</b>
<b>TOTAL NON-OPERATING REVENUE</b>		<b>1,153</b>	<b>3,367</b>	<b>1,153</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>(77,190)</b>	<b>19,527</b>	<b>(11,377)</b>
<b>CHANGE IN NET ASSETS</b>		<b>(77,190)</b>	<b>19,527</b>	<b>(11,377)</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				
<b>FIXED ASSETS</b>				
BUILDINGS AND IMPROVEMENTS	4111	0	0	78,495
<b>TOTAL FIXED ASSETS</b>		<b>0</b>	<b>0</b>	<b>78,495</b>
<b>TOTAL FIXED ASSETS</b>		<b>0</b>	<b>0</b>	<b>78,495</b>

FUND E400 PARKS DEPARTMENT  
 SERVICE ACTIVITY: RECREATION FACILITIES

GSA PARKS DEPARTMENT - 4760

BUDGET OVERVIEW:

	FINAL BUDGET FY 2018-19	ACTUAL PRIOR YEAR FY 2018-19	REQUESTED BUDGET FY 2019-20	RECOMMENDED BUDGET FY 2019-20	ADOPTED BUDGET FY 2019-20
TOTAL APPROPRIATIONS	8,059,839	6,761,279	10,147,295	10,147,295	10,147,295
TOTAL REVENUES	4,954,943	4,959,953	5,620,116	5,620,116	5,620,116
NET INCOME (LOSS)	(3,104,896)	(1,801,326)	(4,527,179)	(4,527,179)	(4,527,179)
AUTH POSITIONS			23	23	23
FTE POSITIONS			22	22	22

BUDGET UNIT DESCRIPTION:

The Parks Department administers fifteen County regional parks (Happy Camp in Moorpark; Foster, Faria, Hobson, and the Rincon Parkway in Ventura; Santa Rosa in Santa Rosa Valley; Camp Comfort, Soule, and Dennison in Ojai; Steckel and Toland in Santa Paula; Sespe in Fillmore; Kenney Grove in Fillmore, Tapo Canyon and Oak Park in Simi Valley), and four regional/local trails (Ojai Valley, Sulphur Mountain, Piru, and Valley View Trails). Steckel Park Campground in Santa Paula is managed by private party under lease agreements. Regional parks provide a wide variety of day use, camping, picnicking, equestrian, and hiking facilities. Three golf courses, Saticoy Regional in Ventura, Rustic Canyon in Moorpark, and Soule Park in Ojai, are also leased to, private operators. Six local parks and community centers are provided to communities located in the unincorporated areas of the County (Casitas Springs, El Rio, Oak View, Piru, Piru Skate Park, and Saticoy). Management of a historical property (Mission Aqueduct in Ventura) is also provided.

FUND E400 PARKS DEPARTMENT  
 SERVICE ACTIVITY: RECREATION FACILITIES  
 UNIT 4760 GSA PARKS DEPARTMENT

OPERATING DETAIL	2017-18	2018-19	2019-20	2019-20
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING INCOME**

COMMERCIAL ACTIVITY PERMIT	8771	390	300	2,283	2,283
SPECIAL USE PERMIT	8772	12,897	6,957	7,717	7,717
OTHER LICENSES AND PERMITS	8799	0	0	0	0
<b>TOTAL LICENSES PERMITS AND FRANCHISES</b>		<b>13,287</b>	<b>7,257</b>	<b>10,000</b>	<b>10,000</b>
VEHICLE CODE FINES	8811	20,488	22,102	23,451	23,451
<b>TOTAL FINES FORFEITURES AND PENALTIES</b>		<b>20,488</b>	<b>22,102</b>	<b>23,451</b>	<b>23,451</b>
RENTS AND CONCESSIONS	8931	444,256	473,984	454,322	454,322
SERVICE CONCESSION ARRANGEMENT	8932	247,578	247,578	270,156	270,156
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>691,834</b>	<b>721,561</b>	<b>724,478</b>	<b>724,478</b>
STATE DISASTER RELIEF	9191	11,289	7	0	0
STATE OTHER	9252	0	135,205	100,000	100,000
FEDERAL DISASTER RELIEF	9301	0	26	0	0
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>11,289</b>	<b>135,238</b>	<b>100,000</b>	<b>100,000</b>
INSTITUTIONAL CARE AND SERVICES OTHER DISCOUNTS CON	9631	0	0	0	0
PARK AND RECREATION SERVICES	9691	2,850,622	3,040,752	3,369,161	3,369,161
NSF CHECK CHARGE	9707	3,572	2,747	2,877	2,877
OTHER INTERFUND REVENUE	9729	0	0	0	0
<b>TOTAL CHARGES FOR SERVICES</b>		<b>2,854,194</b>	<b>3,043,499</b>	<b>3,372,038</b>	<b>3,372,038</b>
SERVICE CONCESSION ARRANGEMENT REVENUE	9775	216,709	203,567	203,567	203,567
BAD DEBT RECOVERY	9788	0	167	0	0
MISCELLANEOUS REVENUE	9790	78,963	99,401	102,481	102,481
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>295,672</b>	<b>303,134</b>	<b>306,048</b>	<b>306,048</b>
<b>TOTAL OPERATING INCOME</b>		<b>3,886,764</b>	<b>4,232,791</b>	<b>4,536,015</b>	<b>4,536,015</b>

**OPERATING EXPENSE**

REGULAR SALARIES	1101	1,052,010	1,105,065	1,233,996	1,233,996
EXTRA HELP	1102	81,998	94,111	108,861	108,861
OVERTIME	1105	15,285	17,785	16,000	16,000
SUPPLEMENTAL PAYMENTS	1106	17,217	17,055	18,798	18,798
TERMINATIONS	1107	29,041	35,257	29,433	29,433
CALL BACK STAFFING	1108	0	1,347	0	0
RETIREMENT CONTRIBUTION	1121	218,837	231,035	301,513	301,513
OASDI CONTRIBUTION	1122	61,887	67,328	93,467	93,467
FICA MEDICARE	1123	16,723	18,165	24,178	24,178
SAFE HARBOR	1124	12,414	14,152	18,288	18,288
GROUP INSURANCE	1141	182,734	220,450	260,338	260,338
LIFE INSURANCE FOR DEPARTMENT HEADS AND MANAGEMEN	1142	736	847	927	927
STATE UNEMPLOYMENT INSURANCE	1143	893	846	689	689
MANAGEMENT DISABILITY INSURANCE	1144	1,810	1,821	1,894	1,894

FUND E400 PARKS DEPARTMENT  
 SERVICE ACTIVITY: RECREATION FACILITIES  
 UNIT 4760 GSA PARKS DEPARTMENT

OPERATING DETAIL	2017-18	2018-19	2019-20	2019-20
	ACTUAL	ACTUAL * ESTIMATED		
1	2	3	4	5

**OPERATING EXPENSE**

WORKERS' COMPENSATION INSURANCE	1165	51,832	65,509	76,680	76,680
401K PLAN	1171	15,617	16,324	17,293	17,293
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ INCRE	1991	0	0	0	0
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ DECR	1992	0	0	0	0
<b>TOTAL SALARIES AND EMPLOYEE BENEFITS</b>		<b>1,759,036</b>	<b>1,907,096</b>	<b>2,202,355</b>	<b>2,202,355</b>
CLOTHING AND PERSONAL SUPPLIES	2021	7,373	7,149	8,150	8,150
UNIFORM ALLOWANCE	2022	4,620	4,110	4,280	4,280
COMMUNICATIONS	2031	11,453	12,680	9,700	9,700
VOICE DATA ISF	2032	15,236	14,972	16,471	16,471
RADIO COMMUNICATIONS ISF	2033	5,430	7,385	5,829	5,829
JANITORIAL SUPPLIES	2054	38,387	45,095	40,350	40,350
OTHER HOUSEHOLD EXPENSE	2056	125,820	164,130	168,512	168,512
HAZARDOUS MATERIAL DISPOSAL	2057	6,403	0	1,425	1,425
HOUSEKEEPING GROUNDS ISF CHARGS	2058	1,710	800	0	0
GENERAL INSURANCE ALLOCATION ISF	2071	15,650	41,772	42,676	42,676
EQUIPMENT MAINTENANCE	2101	7,911	3,676	3,000	3,000
MAINTENANCE SUPPLIES AND PARTS	2104	90,781	109,515	68,200	68,200
BUILDING AND IMPROVEMENTS SUPPLIES AND PARTS	2111	6,814	3,234	5,000	5,000
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	371,393	449,774	519,034	519,034
FACILITIES AND MATERIALS SQ FT ALLOCATION ISF	2114	21,060	22,488	23,319	23,319
FACILITIES PROJECTS ISF	2115	28,996	18,869	31,937	31,937
OTHER MAINTENANCE ISF	2116	366	3,464	0	0
MEDICAL AND LABORATORY SUPPLIES	2121	0	110	100	100
MEDICAL CLAIMS ISF	2122	60	58	60	60
MEMBERSHIPS AND DUES	2131	0	0	150	150
CASH SHORTAGE	2156	6,117	2,689	4,019	4,019
COST ALLOCATION PLAN CHARGES	2158	9,462	9,930	76,222	76,222
MISCELLANEOUS EXPENSE	2159	17,197	257,342	25,800	25,800
OFFICE SUPPLIES	2161	1,325	2,157	1,700	1,700
PRINTING AND BINDING NON ISF	2162	33,904	34,067	20,000	20,000
BOOKS AND PUBLICATIONS	2163	174	108	200	200
MAIL CENTER ISF	2164	403	392	539	539
PURCHASING CHARGES ISF	2165	12,881	13,267	11,877	11,877
GRAPHICS CHARGES ISF	2166	12,093	13,509	12,802	12,802
COPY MACHINE CHGS ISF	2167	709	1,014	709	709
STORES ISF	2168	79	1,073	370	370
MISCELLANEOUS OFFICE EXPENSE	2179	5,431	4,338	4,225	4,225
ATTORNEY SERVICES	2185	4,023	20,613	7,549	7,549
CREDIT CARD FEES	2190	43,204	121,275	120,000	120,000
TEMPORARY HELP	2192	617	12,138	5,000	5,000
MARKETING AND ADVERTISING	2193	1,756	5,582	2,500	2,500
SOFTWARE MAINTENANCE AGREEMENTS	2194	10,596	10,596	13,484	13,484

FUND E400 PARKS DEPARTMENT  
 SERVICE ACTIVITY: RECREATION FACILITIES  
 UNIT 4760 GSA PARKS DEPARTMENT

OPERATING DETAIL	2017-18	2018-19	2019-20	2019-20
	ACTUAL	ACTUAL * ESTIMATED		
1	2	3	4	5

**OPERATING EXPENSE**

OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	200,466	184,037	187,300	187,300
EMPLOYEE HEALTH SERVICES HCA	2201	4,951	9,048	7,000	7,000
INFORMATION TECHNOLOGY ISF	2202	8,027	5,637	9,247	9,247
COUNTY GEOGRAPHICAL INFORMATION SYSTEMS EXPENSE IS	2203	0	0	500	500
PUBLIC WORKS ISF CHARGES	2205	1,320	236	0	0
SPECIAL SERVICES ISF	2206	1,598	2,085	1,134	1,134
RENT AND LEASES EQUIPMENT NONCOUNTY OWNED	2231	28,073	31,774	20,350	20,350
STORAGE CHARGES ISF	2244	15	15	16	16
COMPUTER EQUIPMENT <5000	2261	595	3,759	4,095	4,095
FURNITURE AND FIXTURES <5000	2262	9,854	20,003	10,000	10,000
INSTALLATIONS ELECTRICAL EQUIPMENT ISF	2263	0	0	0	0
MINOR EQUIPMENT	2264	10,472	9,647	3,500	3,500
TRAINING ISF	2272	25	27	75	75
EDUCATION CONFERENCE AND SEMINARS	2273	614	625	445	445
PRIVATE VEHICLE MILEAGE	2291	0	0	0	0
TRAVEL EXPENSE	2292	0	0	0	0
GAS AND DIESEL FUEL ISF	2301	57,553	64,843	64,763	64,763
TRANSPORTATION CHARGES ISF	2302	185,852	196,709	190,318	190,318
MOTORPOOL ISF	2303	0	0	49	49
TRANSPORTATION WORK ORDER	2304	55,613	34,175	42,859	42,859
UTILITIES	2311	324,778	304,053	337,954	337,954
SEWAGE TREATMENT COSTS	2314	45,820	45,820	50,401	50,401
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>1,855,058</b>	<b>2,331,867</b>	<b>2,185,195</b>	<b>2,185,195</b>
DEPRECIATION EXPENSE	3611	1,517,819	1,057,555	1,215,547	1,215,547
BAD DEBTS	3711	7,090	2,096	6,549	6,549
INTERFUND EXPENSE ADMINISTRATIVE	3912	589,166	565,929	570,111	570,111
<b>TOTAL OTHER CHARGES</b>		<b>2,114,075</b>	<b>1,625,579</b>	<b>1,792,207</b>	<b>1,792,207</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>5,728,170</b>	<b>5,864,543</b>	<b>6,179,757</b>	<b>6,179,757</b>
<b>OPERATING INCOME (LOSS)</b>		<b>(1,841,405)</b>	<b>(1,631,752)</b>	<b>(1,643,742)</b>	<b>(1,643,742)</b>

**NON-OPERATING REVENUE**

INVESTMENT INCOME	8911	32,470	79,122	46,861	46,861
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>32,470</b>	<b>79,122</b>	<b>46,861</b>	<b>46,861</b>
GAIN/LOSS REVENUE CAPITAL ASSETS	9822	229,033	(2,242)	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>229,033</b>	<b>(2,242)</b>	<b>0</b>	<b>0</b>
<b>TOTAL NON-OPERATING REVENUE</b>		<b>261,503</b>	<b>76,880</b>	<b>46,861</b>	<b>46,861</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>(1,579,902)</b>	<b>(1,554,872)</b>	<b>(1,596,881)</b>	<b>(1,596,881)</b>

FUND E400 PARKS DEPARTMENT  
SERVICE ACTIVITY: RECREATION FACILITIES  
UNIT 4760 GSA PARKS DEPARTMENT

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>NON-OPERATING EXPENSE</b>				
INTEREST LONG TERM REVOLVING CREDIT AGREEMENT	3412	0	0	36,000
<b>TOTAL OTHER CHARGES</b>		<b>0</b>	<b>0</b>	<b>36,000</b>
<b>TOTAL NON-OPERATING EXPENSE</b>		<b>0</b>	<b>0</b>	<b>36,000</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	<b>(1,579,902)</b>	<b>(1,554,872)</b>	<b>(1,632,881)</b>	<b>(1,632,881)</b>
<b>OPERATING TRANSFERS</b>				
CONTRIBUTIONS TO OUTSIDE AGENCIES	3811	0	(107,000)	0
<b>TOTAL OTHER CHARGES</b>		<b>0</b>	<b>(107,000)</b>	<b>0</b>
TRANSFERS OUT TO OTHER FUNDS	5111	(48,169)	(70,018)	(100,000)
<b>TOTAL OTHER FINANCING USES</b>		<b>(48,169)</b>	<b>(70,018)</b>	<b>(100,000)</b>
TRANSFERS IN FROM OTHER FUNDS	9831	583,746	588,178	588,932
INSURANCE RECOVERIES	9851	2,360	62,104	448,308
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>586,106</b>	<b>650,282</b>	<b>1,037,240</b>
<b>TOTAL OPERATING TRANSFERS</b>		<b>537,937</b>	<b>473,264</b>	<b>937,240</b>
<b>CHANGE IN NET ASSETS</b>	<b>(1,041,965)</b>	<b>(1,081,608)</b>	<b>(695,641)</b>	<b>(695,641)</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				
<b>RETIREMENT OF LONG TERM DEBT</b>				
OTHER LOAN PAYMENTS PRINCIPAL	3312	0	0	26,538
<b>TOTAL OTHER CHARGES</b>		<b>0</b>	<b>0</b>	<b>26,538</b>
<b>TOTAL RETIREMENT OF LONG TERM DEBT</b>		<b>0</b>	<b>0</b>	<b>26,538</b>
<b>FIXED ASSETS</b>				
LAND	4011	0	191,386	0
BUILDINGS AND IMPROVEMENTS	4111	32,374	433,792	1,200,000
SATICOY REGIONAL GOLF COURSE CLUBHOUSE	4234	75,077	9,093	2,500,000
EQUIPMENT	4601	6,121	85,448	100,000
COMPUTER SOFTWARE	4701	3,200	0	5,000
<b>TOTAL FIXED ASSETS</b>		<b>116,772</b>	<b>719,718</b>	<b>3,805,000</b>
<b>TOTAL FIXED ASSETS</b>		<b>116,772</b>	<b>719,718</b>	<b>3,805,000</b>

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FUND E410 OAK VIEW SCHOOL PRESERVATION AND MAINT  
 SERVICE ACTIVITY: RECREATION FACILITIES

OAK VIEW SCHOOL PRESERVATION AND MAINTENANCE DISTRICT - 4770

BUDGET OVERVIEW:

	FINAL BUDGET FY 2018-19	ACTUAL PRIOR YEAR FY 2018-19	REQUESTED BUDGET FY 2019-20	RECOMMENDED BUDGET FY 2019-20	ADOPTED BUDGET FY 2019-20
TOTAL APPROPRIATIONS	428,961	264,140	441,926	441,926	441,926
TOTAL REVENUES	294,544	316,950	308,410	308,410	308,410
NET INCOME (LOSS)	(134,417)	52,810	(133,516)	(133,516)	(133,516)

AUTH POSITIONS  
 FTE POSITIONS

BUDGET UNIT DESCRIPTION:

The Oak View Preservation and Maintenance District was established for the purpose of creating and maintaining a community park and family resource center. The Center provides services such as educational and recreational programs for youths and adults, library services, community fundraisers and meeting facilities for support groups and local businesses. Exclusive benefit assessment revenues and lease revenue from non-County sources support the District.

FUND E410 OAK VIEW SCHOOL PRESERVATION AND MAINT  
SERVICE ACTIVITY: RECREATION FACILITIES  
UNIT 4770 OAK VIEW SCHOOL PRESERVATION AND MAINT

OPERATING DETAIL	2017-18 ACTUAL	2018-19	2019-20 RECOMMENDED	2019-20
		ACTUAL * ESTIMATED		ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING INCOME**

PENALTIES AND COSTS ON DELINQUENT TAXES	8841	987	1,111	0	0
<b>TOTAL FINES FORFEITURES AND PENALTIES</b>		<b>987</b>	<b>1,111</b>	<b>0</b>	<b>0</b>
RENTS AND CONCESSIONS	8931	71,130	74,029	73,392	73,392
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>71,130</b>	<b>74,029</b>	<b>73,392</b>	<b>73,392</b>
OTHER GOVERNMENTAL AGENCIES	9371	0	12,786	0	0
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>0</b>	<b>12,786</b>	<b>0</b>	<b>0</b>
SPECIAL ASSESSMENTS	9421	198,642	202,296	210,068	210,068
<b>TOTAL CHARGES FOR SERVICES</b>		<b>198,642</b>	<b>202,296</b>	<b>210,068</b>	<b>210,068</b>
CONTRIBUTIONS AND DONATIONS	9770	7,009	200	0	0
CONTRIBUTIONS AND DONATIONS IN KIND	9773	42,080	0	0	0
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>49,089</b>	<b>200</b>	<b>0</b>	<b>0</b>
<b>TOTAL OPERATING INCOME</b>		<b>319,848</b>	<b>290,421</b>	<b>283,460</b>	<b>283,460</b>

**OPERATING EXPENSE**

BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	42,080	0	32,094	32,094
COST ALLOCATION PLAN CHARGES	2158	65	47	1,528	1,528
MISCELLANEOUS EXPENSE	2159	903	749	2,000	2,000
PURCHASING CHARGES ISF	2165	1,277	1,316	1,222	1,222
ATTORNEY SERVICES	2185	1,045	1,635	1,026	1,026
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	153,256	177,942	178,883	178,883
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>198,626</b>	<b>181,688</b>	<b>216,753</b>	<b>216,753</b>
DEPRECIATION EXPENSE	3611	35,043	36,392	38,475	38,475
INTERFUND EXPENSE ADMINISTRATIVE	3912	32,561	33,422	35,901	35,901
<b>TOTAL OTHER CHARGES</b>		<b>67,604</b>	<b>69,814</b>	<b>74,376</b>	<b>74,376</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>266,230</b>	<b>251,503</b>	<b>291,129</b>	<b>291,129</b>
<b>OPERATING INCOME (LOSS)</b>		<b>53,618</b>	<b>38,919</b>	<b>(7,669)</b>	<b>(7,669)</b>

**NON-OPERATING REVENUE**

INVESTMENT INCOME	8911	5,291	10,328	8,750	8,750
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>5,291</b>	<b>10,328</b>	<b>8,750</b>	<b>8,750</b>
<b>TOTAL NON-OPERATING REVENUE</b>		<b>5,291</b>	<b>10,328</b>	<b>8,750</b>	<b>8,750</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>58,909</b>	<b>49,247</b>	<b>1,081</b>	<b>1,081</b>

**NON-OPERATING EXPENSE**

INTEREST LONG TERM REVOLVING CREDIT AGREEMENT	3412	7,899	12,637	17,280	17,280
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FUND E410 OAK VIEW SCHOOL PRESERVATION AND MAINT  
 SERVICE ACTIVITY: RECREATION FACILITIES  
 UNIT 4770 OAK VIEW SCHOOL PRESERVATION AND MAINT

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>NON-OPERATING EXPENSE</b>				
<b>TOTAL OTHER CHARGES</b>	<b>7,899</b>	<b>12,637</b>	<b>17,280</b>	<b>17,280</b>
<b>TOTAL NON-OPERATING EXPENSE</b>	<b>7,899</b>	<b>12,637</b>	<b>17,280</b>	<b>17,280</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	<b>51,010</b>	<b>36,610</b>	<b>(16,199)</b>	<b>(16,199)</b>
<b>OPERATING TRANSFERS</b>				
TRANSFERS IN FROM OTHER FUNDS 9831	16,200	16,200	16,200	16,200
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>16,200</b>	<b>16,200</b>	<b>16,200</b>	<b>16,200</b>
<b>TOTAL OPERATING TRANSFERS</b>	<b>16,200</b>	<b>16,200</b>	<b>16,200</b>	<b>16,200</b>
<b>CHANGE IN NET ASSETS</b>	<b>67,210</b>	<b>52,810</b>	<b>1</b>	<b>1</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				
<b>RETIREMENT OF LONG TERM DEBT</b>				
OTHER LOAN PAYMENTS PRINCIPAL 3312	36,611	34,880	33,517	33,517
DEBT CONTRA 3992	(36,611)	(34,880)	0	0
<b>TOTAL OTHER CHARGES</b>	<b>0</b>	<b>0</b>	<b>33,517</b>	<b>33,517</b>
<b>TOTAL RETIREMENT OF LONG TERM DEBT</b>	<b>0</b>	<b>0</b>	<b>33,517</b>	<b>33,517</b>
<b>FIXED ASSETS</b>				
BUILDINGS AND IMPROVEMENTS 4111	13,867	0	100,000	100,000
<b>TOTAL FIXED ASSETS</b>	<b>13,867</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>
<b>TOTAL FIXED ASSETS</b>	<b>13,867</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>

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FUND E500 VENTURA COUNTY MEDICAL CENTER  
 SERVICE ACTIVITY: HOSPITAL CARE

VENTURA COUNTY MEDICAL CENTER - 3300

BUDGET OVERVIEW:

	FINAL BUDGET FY 2018-19	ACTUAL PRIOR YEAR FY 2018-19	REQUESTED BUDGET FY 2019-20	RECOMMENDED BUDGET FY 2019-20	ADOPTED BUDGET FY 2019-20
TOTAL APPROPRIATIONS	544,116,752	506,070,165	525,633,735	525,633,735	527,333,735
TOTAL REVENUES	518,490,803	502,425,302	501,052,444	501,052,444	501,052,444
NET INCOME (LOSS)	(25,625,949)	(3,644,863)	(24,581,291)	(24,581,291)	(26,281,291)
AUTH POSITIONS			1,473	1,473	1,473
FTE POSITIONS			1,368.8	1,368.8	1,368.8

BUDGET UNIT DESCRIPTION:

Ventura County Medical Center (VCMC), a department of the Ventura County Health Care Agency (HCA), is a hospital system with two hospital campuses as well as a broad network of ambulatory care clinics. VCMC, the main campus in Ventura, is a general acute care hospital that includes an acute psychiatric hospital, both licensed by the State of California and accredited by The Joint Commission. VCMC is licensed for 180 general inpatient beds and 43 inpatient psychiatric unit beds. The second hospital, Santa Paula Hospital (SPH), is located in the city of Santa Paula. SPH is licensed and accredited as part of VCMC and has 49 licensed general acute inpatient beds.

VCMC is known within the community as a destination of choice for those with complex and critical illness. VCMC is a Level II Trauma Center, and serves all of western half of Ventura County, receiving approximately 60% of the trauma in the entire county. From the expertise of the busy emergency room to the medical surgical wings and critical care, emphasis is placed on patient experience and the best possible outcomes. The surgical department is thriving with advanced trauma services, surgical oncology, neurosurgical, bariatric, orthopedic, otolaryngologic and urologic programs to name a few. VCMC is also known for its Level II Neonatal Intensive Care Unit and Advanced Maternity program offering Vaginal Births after Cesarean Section and a Baby Friendly designation for superior marks in the promotion of newborn bonding and exclusive breast milk feeding.

VCMC has an approved graduate medical education program affiliated with the UCLA School of Medicine for the training of Family Medicine Physicians. Within the last several years, VCMC has continued to lead the county in graduate medical education by hosting training residents from Cedars Sinai Medical Center, Cottage Hospital and Community Memorial Hospital.

VCMC opened its expanded emergency room and an additional 2 operating rooms in the fall of 2018. This additional patient care area expands the emergency department to 32 beds and now brings the total number of operating rooms to seven as part of the hospital replacement wing (HRW) project.

Santa Paula Hospital is nestled within the foothills of the Santa Clara River Valley and serves the communities of Santa Paula, Fillmore and Piru. These communities are the fastest growing in the county with large housing developments projected within this next decade. As a local hospital, patients enjoy superior and personalized care, ranging from emergency services, surgical services and acute inpatient care including critical care.

Outpatient care is provided by a fully integrated system of primary and specialty care clinics in Ventura County. There are currently 40 clinic sites that provide primary care, specialty care, urgent care, outpatient rehabilitation services, and employee health services. Additional outpatient services include an outreach and education mobile unit, as well as clinical services at Oxnard College Health Center, California State University Channel Islands Student Health Center, Moorpark College Health Center and Ventura College Health Center. The clinic network is spread throughout nine communities in Ventura County, bringing healthcare to the residents of the County, providing greater than 475,000 patient visits annually.

FUND E500 VENTURA COUNTY MEDICAL CENTER  
 SERVICE ACTIVITY: HOSPITAL CARE  
 UNIT 3300 VENTURA COUNTY MEDICAL CENTER

OPERATING DETAIL	2017-18	2018-19	2019-20	2019-20
	ACTUAL	ACTUAL * ESTIMATED		
1	2	3	4	5

**OPERATING INCOME**

OTHER COURT FINES	8821	1,288	0	0	0
MADDY EMERGENCY MEDICAL SERVICES FUND REVENUE	8822	137,773	259,325	94,000	94,000
<b>TOTAL FINES FORFEITURES AND PENALTIES</b>		<b>139,061</b>	<b>259,325</b>	<b>94,000</b>	<b>94,000</b>
OTHER STATE HEALTH	9131	137,640	94,628	200,000	200,000
STATE DISASTER RELIEF	9191	0	1	0	0
STATE OTHER	9252	2,446,918	3,053,543	1,922,579	1,922,579
FEDERAL DISASTER RELIEF	9301	0	0	0	0
FEDERAL OTHER	9351	0	2,099,754	2,013,854	2,013,854
OTHER GOVERNMENTAL AGENCIES	9371	0	3,954,536	2,996,592	2,996,592
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>2,584,558</b>	<b>9,202,462</b>	<b>7,133,025</b>	<b>7,133,025</b>
PERSONNEL SERVICES	9471	91,383	96,713	91,523	91,523
HEALTH FEES	9581	0	0	0	0
INSTITUTIONAL CARE AND SERVICES OTHER DISCOUNTS CON	9631	(1,488,676,095)	(1,645,490,770)	(1,693,491,476)	(1,693,491,476)
DSH SUPPLEMENTAL	9632	162,190,659	155,625,648	109,205,427	109,205,427
INSTITUTIONAL CARE AND SERVICES (1)	9633	1,760,852,474	1,936,885,322	2,041,788,363	2,041,788,363
OTHER CHARGES FOR SERVICES	9708	0	0	0	0
<b>TOTAL CHARGES FOR SERVICES</b>		<b>434,458,421</b>	<b>447,116,912</b>	<b>457,593,837</b>	<b>457,593,837</b>
MISCELLANEOUS PRIOR YEAR REVENUE	9741	0	4,881	0	0
OTHER SALES	9751	672,350	642,976	622,323	622,323
CONTRIBUTIONS AND DONATIONS	9770	12,358	20,842	0	0
DONATED CAPITAL ASSETS	9771	105,737	82,363	0	0
BAD DEBT RECOVERY	9788	1,053,167	1,568,268	1,300,000	1,300,000
MISCELLANEOUS REVENUE	9790	6,586,786	3,472,590	4,078,058	4,078,058
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>8,430,399</b>	<b>5,791,919</b>	<b>6,000,381</b>	<b>6,000,381</b>
<b>TOTAL OPERATING INCOME</b>		<b>445,612,440</b>	<b>462,370,618</b>	<b>470,821,243</b>	<b>470,821,243</b>

**OPERATING EXPENSE**

REGULAR SALARIES	1101	88,831,609	98,712,029	108,786,835	108,786,835
EXTRA HELP	1102	5,561,825	4,390,702	2,940,015	2,940,015
OVERTIME	1105	5,583,414	5,821,967	4,978,730	4,978,730
SUPPLEMENTAL PAYMENTS	1106	15,789,719	15,360,328	15,810,605	15,810,605
TERMINATIONS	1107	1,386,452	1,418,251	1,444,099	1,444,099
CALL BACK STAFFING	1108	2,055,345	1,852,802	1,901,085	1,901,085
RETIREMENT CONTRIBUTION	1121	18,831,190	20,583,801	26,810,395	26,810,395
OASDI CONTRIBUTION	1122	6,412,043	6,991,988	9,452,892	9,452,892
FICA MEDICARE	1123	1,700,981	1,818,242	2,210,758	2,210,758
SAFE HARBOR	1124	677,446	551,892	351,920	351,920
RETIREE HEALTH PAYMENT 1099	1128	36,293	32,357	26,940	26,940
GROUP INSURANCE	1141	12,249,062	15,174,015	16,604,630	16,604,630
LIFE INSURANCE FOR DEPARTMENT HEADS AND MANAGEMEN	1142	34,980	39,348	39,667	39,667

(1) The "Institutional Care and Services" revenues shown are based on projected demand for services at the prices set forth in the proposed 2019-2020 VCMC Charge Description Master ("Chargemaster"), included herein as Appendix C.

FUND E500 VENTURA COUNTY MEDICAL CENTER  
 SERVICE ACTIVITY: HOSPITAL CARE  
 UNIT 3300 VENTURA COUNTY MEDICAL CENTER

OPERATING DETAIL	2017-18	2018-19	2019-20	2019-20
	ACTUAL	ACTUAL * ESTIMATED		
1	2	3	4	5

**OPERATING EXPENSE**

STATE UNEMPLOYMENT INSURANCE	1143	95,440	88,536	67,208	67,208
MANAGEMENT DISABILITY INSURANCE	1144	154,226	179,593	453,641	453,641
WORKERS' COMPENSATION INSURANCE	1165	3,075,852	3,308,022	3,489,497	3,489,497
401K PLAN	1171	1,083,269	1,257,710	1,499,912	1,499,912
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ INCRE	1991	253,267	1,983,446	2,291,036	2,291,036
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ DECR	1992	0	0	(14,172,458)	(12,472,458)
<b>TOTAL SALARIES AND EMPLOYEE BENEFITS</b>		<b>163,812,415</b>	<b>179,565,027</b>	<b>184,987,407</b>	<b>186,687,407</b>
CLOTHING AND PERSONAL SUPPLIES	2021	55,175	31,222	46,657	46,657
COMMUNICATIONS	2031	162,234	154,852	168,719	168,719
VOICE DATA ISF	2032	2,674,715	3,343,448	3,175,952	3,175,952
RADIO COMMUNICATIONS ISF	2033	175,185	163,096	159,600	159,600
FOOD	2041	1,654,869	1,444,442	1,756,150	1,756,150
KITCHEN SUPPLIES	2051	179,717	291,184	254,616	254,616
BEDDING AND LINENS SUPPLIES	2052	2,945	4,151	0	0
LAUNDRY SUPPLIES	2053	636	0	0	0
JANITORIAL SUPPLIES	2054	421,265	287,569	252,350	252,350
JANITORIAL SERVICES NON ISF	2055	1,395,529	1,064,374	1,713,724	1,713,724
OTHER HOUSEHOLD EXPENSE	2056	116,384	127,590	113,166	113,166
HAZARDOUS MATERIAL DISPOSAL	2057	307,283	337,544	469,886	469,886
HOUSEKEEPING GROUNDS ISF CHARGS	2058	72	3,006	0	0
GENERAL INSURANCE ALLOCATION ISF	2071	914,725	1,417,378	1,334,766	1,334,766
INSURANCE	2072	2,278,059	2,628,387	1,969,559	1,969,559
GENERAL LIABILITY ULTIMATE LOSS EXPENSE 1099	2074	204,715	10,000	0	0
GENERAL LIABILITY ULTIMATE LOSS EXPENSE	2075	15,000	0	0	0
EQUIPMENT MAINTENANCE	2101	1,573,329	2,373,769	2,096,637	2,096,637
EQUIPMENT MAINTENANCE CONTRACTS	2102	742,961	1,445,982	1,798,800	1,798,800
MAINTENANCE SUPPLIES AND PARTS	2104	826,270	801,670	1,015,907	1,015,907
BUILDING AND IMPROVEMENTS SUPPLIES AND PARTS	2111	27,534	0	0	0
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	1,680,061	2,098,948	2,445,941	2,445,941
FACILITIES AND MATERIALS SQ FT ALLOCATION ISF	2114	370,434	1,552,151	1,446,429	1,446,429
FACILITIES PROJECTS ISF	2115	19,888	730,157	692,749	692,749
OTHER MAINTENANCE ISF	2116	45,475	103,602	0	0
MEDICAL AND LABORATORY SUPPLIES	2121	31,812,957	34,115,115	30,184,357	30,184,357
PHARMACEUTICALS	2123	21,361,423	22,870,129	26,559,858	26,559,858
MEMBERSHIPS AND DUES	2131	865,689	987,447	879,306	879,306
COST ALLOCATION PLAN CHARGES	2158	6,572,230	7,541,998	6,169,374	6,169,374
MISCELLANEOUS EXPENSE	2159	199,551	464,204	423,555	423,555
OFFICE SUPPLIES	2161	491,772	507,900	619,545	619,545
PRINTING AND BINDING NON ISF	2162	36,418	35,697	31,930	31,930
BOOKS AND PUBLICATIONS	2163	71,596	75,091	129,780	129,780
MAIL CENTER ISF	2164	208,716	229,615	214,912	214,912
PURCHASING CHARGES ISF	2165	453,736	512,627	500,933	500,933

FUND E500 VENTURA COUNTY MEDICAL CENTER  
 SERVICE ACTIVITY: HOSPITAL CARE  
 UNIT 3300 VENTURA COUNTY MEDICAL CENTER

OPERATING DETAIL	2017-18	2018-19	2019-20	2019-20
	ACTUAL	ACTUAL * ESTIMATED		
1	2	3	4	5

**OPERATING EXPENSE**

GRAPHICS CHARGES ISF	2166	335,024	356,085	286,770	286,770
COPY MACHINE CHGS ISF	2167	351,949	349,858	351,780	351,780
STORES ISF	2168	47,198	60,547	45,000	45,000
POSTAGE AND SPECIAL DELIVERY	2169	0	873	0	0
MISCELLANEOUS OFFICE EXPENSE	2179	77,483	120,074	78,280	78,280
ATTORNEY SERVICES	2185	662,247	1,523,699	875,500	875,500
LAB SERVICES	2188	85,702	83,277	36,050	36,050
COLLECTION AND BILLING SERVICES	2191	133,560	103,012	98,690	98,690
TEMPORARY HELP	2192	219,880	295,165	257,500	257,500
MARKETING AND ADVERTISING	2193	36,627	77,964	209,090	209,090
SOFTWARE MAINTENANCE AGREEMENTS	2194	674,264	956,000	3,222,550	3,222,550
CONTRIBUTIONS AND GRANTS TO NON GOVERNMENTAL AGEN	2196	165,000	165,000	0	0
PROFESSIONAL MEDICAL SERVICES	2197	55,715,594	59,016,778	58,890,140	58,890,140
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	34,471,472	38,875,052	37,779,515	37,779,515
INFORMATION TECHNOLOGY ISF	2202	1,193,389	1,869,658	1,653,682	1,653,682
COUNTY GEOGRAPHICAL INFORMATION SYSTEMS EXPENSE IS	2203	12,591	12,275	11,935	11,935
PUBLIC WORKS ISF CHARGES	2205	11,755	340	17,985	17,985
SPECIAL SERVICES ISF	2206	6,530	9,224	4,404	4,404
PROFESSIONAL AND SPECIALIZED SERVICES ISF	2209	0	336	0	0
PUBLICATIONS AND LEGAL NOTICES	2221	0	41	0	0
RENT AND LEASES EQUIPMENT NONCOUNTY OWNED	2231	2,712,940	1,825,450	1,912,017	1,912,017
BUILDING LEASES AND RENTALS NONCOUNTY OWNED	2241	3,804,388	3,859,562	3,722,311	3,722,311
BUILDING LEASES AND RENTALS COUNTY OWNED	2242	307,761	289,989	282,031	282,031
STORAGE CHARGES ISF	2244	3,649	3,674	3,943	3,943
STORAGE CHARGES NON ISF	2245	263,863	324,803	334,750	334,750
BUILDING LEASE NON A87	2246	317,381	336,003	265,398	265,398
COMPUTER EQUIPMENT <5000	2261	237,941	368,978	1,236,000	1,236,000
FURNITURE AND FIXTURES <5000	2262	36,747	144,718	250,805	250,805
INSTALLATIONS ELECTRICAL EQUIPMENT ISF	2263	0	0	0	0
MINOR EQUIPMENT	2264	(725,855)	436,144	615,641	615,641
LIBRARY BOOKS AND PUBLICATIONS	2271	89,987	82,276	84,652	84,652
TRAINING ISF	2272	4,375	4,732	6,000	6,000
EDUCATION CONFERENCE AND SEMINARS	2273	188,747	298,256	404,008	404,008
PRIVATE VEHICLE MILEAGE	2291	35,249	49,480	46,350	46,350
TRAVEL EXPENSE	2292	276,700	812,026	181,280	181,280
FREIGHT, EXPRESS, AND OTHER DELIVERY	2293	24,726	10,112	25,750	25,750
TRANSPORTATION EXPENSE	2299	78,396	66,966	118,379	118,379
GAS AND DIESEL FUEL ISF	2301	38,120	41,423	53,487	53,487
TRANSPORTATION CHARGES ISF	2302	100,361	108,862	122,449	122,449
MOTORPOOL ISF	2303	47,226	95,997	48,144	48,144
TRANSPORTATION WORK ORDER	2304	41,914	26,945	0	0
UTILITIES	2311	3,502,993	4,446,885	4,360,000	4,360,000

FUND E500 VENTURA COUNTY MEDICAL CENTER  
 SERVICE ACTIVITY: HOSPITAL CARE  
 UNIT 3300 VENTURA COUNTY MEDICAL CENTER

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING EXPENSE</b>				
SERVICES AND SUPPLIES CURRENT YEAR ADJ INCREASE	2991	202,679	179,049	294,502
SERVICES AND SUPPLIES CURRENT YEAR ADJ DECREASE	2992	(42,422)	(42,422)	0
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>183,666,678</b>	<b>205,399,511</b>	<b>204,811,926</b>
TAXES AND ASSESSMENTS	3571	91,934	93,235	0
DEPRECIATION EXPENSE	3611	26,076,283	17,773,710	18,108,878
INTERFUND EXPENSE ADMINISTRATIVE	3912	18,540,838	0	1,000,000
<b>TOTAL OTHER CHARGES</b>		<b>44,709,055</b>	<b>17,866,945</b>	<b>19,108,878</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>392,188,148</b>	<b>402,831,483</b>	<b>408,908,211</b>
<b>OPERATING INCOME (LOSS)</b>		<b>53,424,291</b>	<b>59,539,136</b>	<b>61,913,032</b>
<b>NON-OPERATING REVENUE</b>				
INVESTMENT INCOME	8911	80,306	109,211	125,601
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>80,306</b>	<b>109,211</b>	<b>125,601</b>
GAIN/LOSS REVENUE CAPITAL ASSETS	9822	(41,979)	(128,622)	0
FA SYSTEM SALE PROCEEDS	9823	(1,066,825)	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>(1,108,804)</b>	<b>(128,622)</b>	<b>0</b>
<b>TOTAL NON-OPERATING REVENUE</b>		<b>(1,028,498)</b>	<b>(19,411)</b>	<b>125,601</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>52,395,794</b>	<b>59,519,725</b>	<b>62,038,633</b>
<b>NON-OPERATING EXPENSE</b>				
INTEREST LONG TERM REVOLVING CREDIT AGREEMENT	3412	47,075	68,129	81,844
INTEREST ON LEASE PURCHASE PAYMENTS	3451	11,489,431	12,903,706	12,673,325
INTEREST ON FINANCE PURCHASE AGREEMENT	3455	803,973	410,351	549,072
INTEREST ON LEASE	3456	0	250,883	0
INTEREST ON SHORT TERM DEBT	3471	0	0	0
<b>TOTAL OTHER CHARGES</b>		<b>12,340,479</b>	<b>13,633,070</b>	<b>13,304,241</b>
<b>TOTAL NON-OPERATING EXPENSE</b>		<b>12,340,479</b>	<b>13,633,070</b>	<b>13,304,241</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>40,055,315</b>	<b>45,886,655</b>	<b>48,734,392</b>
<b>OPERATING TRANSFERS</b>				
CONTRIBUTIONS TO OUTSIDE AGENCIES	3811	(86,774,589)	(87,301,140)	(80,125,677)
<b>TOTAL OTHER CHARGES</b>		<b>(86,774,589)</b>	<b>(87,301,140)</b>	<b>(80,125,677)</b>
TRANSFERS OUT TO OTHER FUNDS	5111	0	0	(2,000)
<b>TOTAL OTHER FINANCING USES</b>		<b>0</b>	<b>0</b>	<b>(2,000)</b>
TRANSFERS IN FROM OTHER FUNDS	9831	16,264,725	25,067,288	15,197,900
TRANSFERS IN VEHICLE LICENSE FEE REALIGNMENT	9832	0	0	0

FUND E500 VENTURA COUNTY MEDICAL CENTER  
 SERVICE ACTIVITY: HOSPITAL CARE  
 UNIT 3300 VENTURA COUNTY MEDICAL CENTER

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING TRANSFERS</b>				
TRANSFERS IN TOBACCO SETTLEMENT	9833	3,408,700	3,408,700	3,408,700
TRANSFERS IN IN PATIENT UNIT	9834	11,500,000	11,500,000	11,499,000
LONGTERM DEBT PROCEEDS	9841	0	(270,936)	0
INSURANCE RECOVERIES	9851	0	369,043	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>31,173,425</b>	<b>40,074,095</b>	<b>30,105,600</b>
<b>TOTAL OPERATING TRANSFERS</b>		<b>(55,601,164)</b>	<b>(47,227,046)</b>	<b>(50,022,077)</b>
<b>CHANGE IN NET ASSETS</b>				
NET ASSETS - BEGINNING BALANCE		<b>(15,545,849)</b>	<b>(1,340,390)</b>	<b>(2,987,685)</b>
NET ASSETS - ENDING BALANCE				<b>(2,987,685)</b>
<b>RETIREMENT OF LONG TERM DEBT</b>				
LEASE PURCHASE PYMT PRINCIPAL	3311	5,599,928	5,836,561	6,127,089
OTHER LOAN PAYMENTS PRINCIPAL	3312	539,746	535,875	539,264
FINANCE PURCHASE AGREEMENT PRINCIPAL	3315	6,341,425	5,491,873	7,723,380
LEASE PRINCIPAL	3316	0	1,546,612	0
SOFTWARE LICENSE PRINCIPAL	3320	0	294,000	0
DEBT CONTRA	3992	(11,586,729)	(13,704,920)	0
<b>TOTAL OTHER CHARGES</b>		<b>894,369</b>	<b>(0)</b>	<b>14,389,733</b>
<b>TOTAL RETIREMENT OF LONG TERM DEBT</b>		<b>894,369</b>	<b>(0)</b>	<b>14,389,733</b>
<b>FIXED ASSETS</b>				
BUILDINGS AND IMPROVEMENTS	4111	3,519,280	656,086	2,080,749
LEASEHOLD IMPROVEMENTS	4115	0	0	2,000,000
HOSPITAL REPLACEMENT WING	4220	71,974	33,092	0
EQUIPMENT	4601	411,443	1,159,034	823,124
HOSPITAL REPLACEMENT EQUIPMENT	4611	2,005,270	288,195	0
COMPUTER SOFTWARE	4701	26,623	168,066	4,000,000
<b>TOTAL FIXED ASSETS</b>		<b>6,034,590</b>	<b>2,304,473</b>	<b>8,903,873</b>
<b>TOTAL FIXED ASSETS</b>		<b>6,034,590</b>	<b>2,304,473</b>	<b>8,903,873</b>

FUND E510 VENTURA COUNTY HEALTH CARE PLAN  
 SERVICE ACTIVITY: HEALTH

VENTURA CO HEALTH CARE PLAN - 3390

BUDGET OVERVIEW:

	FINAL BUDGET FY 2018-19	ACTUAL PRIOR YEAR FY 2018-19	REQUESTED BUDGET FY 2019-20	RECOMMENDED BUDGET FY 2019-20	ADOPTED BUDGET FY 2019-20
TOTAL APPROPRIATIONS	81,288,697	79,651,220	82,126,278	82,126,278	82,126,278
TOTAL REVENUES	83,968,732	81,709,616	83,635,700	83,635,700	83,635,700
NET INCOME (LOSS)	2,680,035	2,058,397	1,509,422	1,509,422	1,509,422
AUTH POSITIONS			44	44	44
FTE POSITIONS			44	44	44

BUDGET UNIT DESCRIPTION:

Ventura County Health Care Plan (VCHCP) was established in 1993 as a practical, cost-effective and innovative alternative to private health care services to eligible employees of the County and their covered dependents. The core medical services are provided by physicians and facilities associated with the Ventura County Medical Center (VCMC) and Santa Paula Hospital as well as other community providers. VCHCP also provides insurance coverage for employees of the VCMC affiliated clinics and physician groups and Coordination of Benefit product for Medicare eligible Retirees.

FUND E510 VENTURA COUNTY HEALTH CARE PLAN  
 SERVICE ACTIVITY: HEALTH  
 UNIT 3390 VENTURA CO HEALTH CARE PLAN

OPERATING DETAIL	2017-18	2018-19	2019-20	2019-20
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING INCOME**

INSURANCE PREMIUMS EXTERNAL	9702	0	0	0	0
INSURANCE PREMIUMS INTERNAL	9717	77,771,242	80,646,984	83,468,977	83,468,977
<b>TOTAL CHARGES FOR SERVICES</b>		<b>77,771,242</b>	<b>80,646,984</b>	<b>83,468,977</b>	<b>83,468,977</b>
MISCELLANEOUS REVENUE	9790	96,959	99,715	80,880	80,880
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>96,959</b>	<b>99,715</b>	<b>80,880</b>	<b>80,880</b>
<b>TOTAL OPERATING INCOME</b>		<b>77,868,201</b>	<b>80,746,700</b>	<b>83,549,857</b>	<b>83,549,857</b>

**OPERATING EXPENSE**

REGULAR SALARIES	1101	2,870,280	3,364,868	3,618,487	3,618,487
EXTRA HELP	1102	0	0	0	0
OVERTIME	1105	22,975	33,365	0	0
SUPPLEMENTAL PAYMENTS	1106	161,569	181,552	147,472	147,472
TERMINATIONS	1107	84,072	127,123	0	0
CALL BACK STAFFING	1108	2,181	3,464	0	0
RETIREMENT CONTRIBUTION	1121	611,132	705,381	841,712	841,712
OASDI CONTRIBUTION	1122	182,608	216,058	225,944	225,944
FICA MEDICARE	1123	43,990	51,934	54,592	54,592
SAFE HARBOR	1124	0	0	0	0
GROUP INSURANCE	1141	362,963	455,842	503,328	503,328
LIFE INSURANCE FOR DEPARTMENT HEADS AND MANAGEMEN	1142	1,296	1,418	528	528
STATE UNEMPLOYMENT INSURANCE	1143	2,357	2,421	1,882	1,882
MANAGEMENT DISABILITY INSURANCE	1144	8,799	9,797	12,766	12,766
WORKERS' COMPENSATION INSURANCE	1165	68,026	73,810	89,822	89,822
401K PLAN	1171	54,871	59,024	64,193	64,193
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ INCRE	1991	0	54,365	0	0
<b>TOTAL SALARIES AND EMPLOYEE BENEFITS</b>		<b>4,477,121</b>	<b>5,340,423</b>	<b>5,560,726</b>	<b>5,560,726</b>
VOICE DATA ISF	2032	60,718	64,180	56,697	56,697
HOUSEKEEPING GROUNDS ISF CHARGS	2058	0	45	0	0
GENERAL INSURANCE ALLOCATION ISF	2071	19,736	20,966	22,673	22,673
INSURANCE	2072	0	0	16,240	16,240
INSURANCE RECOVERIES FROM CLAIMS AND LITIGATION	2079	0	0	0	0
INCOME PROTECTION PLAN PAYMENTS	2080	2,219,467	3,014,399	2,570,283	2,570,283
EQUIPMENT MAINTENANCE CONTRACTS	2102	0	831	0	0
FACILITIES AND MATERIALS SQ FT ALLOCATION ISF	2114	176,652	180,060	199,178	199,178
OTHER MAINTENANCE ISF	2116	607	116	10,000	10,000
PHARMACEUTICALS	2123	13,044,932	13,066,108	14,223,931	14,223,931
MEMBERSHIPS AND DUES	2131	950	1,495	10,000	10,000
COST ALLOCATION PLAN CHARGES	2158	857,363	943,566	506,924	506,924
MISCELLANEOUS EXPENSE	2159	132,127	114,524	130,000	130,000
OFFICE SUPPLIES	2161	8,486	16,657	18,000	18,000

COUNTY OF VENTURA  
STATE OF CALIFORNIA  
OPERATION OF ENTERPRISE FUND  
OPERATIONAL STATEMENT FOR FISCAL YEAR 2019-20

FUND E510 VENTURA COUNTY HEALTH CARE PLAN  
SERVICE ACTIVITY: HEALTH  
UNIT 3390 VENTURA CO HEALTH CARE PLAN

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS	
1	2	3	4	5	
<b>OPERATING EXPENSE</b>					
PRINTING AND BINDING NON ISF	2162	6,115	12,744	12,000	12,000
MAIL CENTER ISF	2164	47,261	57,191	45,934	45,934
PURCHASING CHARGES ISF	2165	7,024	7,235	7,396	7,396
GRAPHICS CHARGES ISF	2166	92,096	89,930	100,000	100,000
COPY MACHINE CHGS ISF	2167	16,945	19,441	17,445	17,445
STORES ISF	2168	5,722	2,375	1,200	1,200
MISCELLANEOUS OFFICE EXPENSE	2179	21,942	22,432	20,000	20,000
ATTORNEY SERVICES	2185	60,177	65,346	80,000	80,000
PSYCHIATRIC FEES	2189	3,349,400	3,457,801	3,870,553	3,870,553
TEMPORARY HELP	2192	57,505	17,034	50,000	50,000
MARKETING AND ADVERTISING	2193	0	0	0	0
PROFESSIONAL MEDICAL SERVICES	2197	47,096,398	49,473,640	50,743,677	50,743,677
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	1,488,992	1,481,277	1,786,941	1,786,941
EMPLOYEE HEALTH SERVICES HCA	2201	248	377	1,600	1,600
INFORMATION TECHNOLOGY ISF	2202	17,031	25,887	22,069	22,069
SPECIAL SERVICES ISF	2206	4,099	4,125	4,224	4,224
STORAGE CHARGES ISF	2244	1,366	1,388	1,491	1,491
COMPUTER EQUIPMENT <5000	2261	7,664	22,065	0	0
MINOR EQUIPMENT	2264	0	977	30,000	30,000
TRAINING ISF	2272	125	81	15,000	15,000
EDUCATION CONFERENCE AND SEMINARS	2273	4,324	10,137	12,000	12,000
PRIVATE VEHICLE MILEAGE	2291	1,144	1,240	2,000	2,000
TRAVEL EXPENSE	2292	4,016	8,137	10,000	10,000
GAS AND DIESEL FUEL ISF	2301	0	0	0	0
TRANSPORTATION CHARGES ISF	2302	0	0	0	0
MOTORPOOL ISF	2303	819	817	884	884
SERVICES AND SUPPLIES CURRENT YEAR ADJ INCREASE	2991	0	4,931	0	0
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>68,811,451</b>	<b>72,209,554</b>	<b>74,598,340</b>	<b>74,598,340</b>
TAXES AND ASSESSMENTS	3571	1,541,953	1,659,829	1,403,794	1,403,794
DEPRECIATION EXPENSE	3611	1,023,973	372,111	370,418	370,418
INTERFUND EXPENSE ADMINISTRATIVE	3912	546,270	3,495	50,000	50,000
<b>TOTAL OTHER CHARGES</b>		<b>3,112,196</b>	<b>2,035,434</b>	<b>1,824,212</b>	<b>1,824,212</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>76,400,768</b>	<b>79,585,412</b>	<b>81,983,278</b>	<b>81,983,278</b>
<b>OPERATING INCOME (LOSS)</b>		<b>1,467,434</b>	<b>1,161,288</b>	<b>1,566,579</b>	<b>1,566,579</b>
<b>NON-OPERATING REVENUE</b>					
INVESTMENT INCOME	8911	128,511	212,917	85,843	85,843
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>128,511</b>	<b>212,917</b>	<b>85,843</b>	<b>85,843</b>
<b>TOTAL NON-OPERATING REVENUE</b>		<b>128,511</b>	<b>212,917</b>	<b>85,843</b>	<b>85,843</b>

FUND E510 VENTURA COUNTY HEALTH CARE PLAN  
 SERVICE ACTIVITY: HEALTH  
 UNIT 3390 VENTURA CO HEALTH CARE PLAN

OPERATING DETAIL	2017-18 ACTUAL	2018-19 ACTUAL * ESTIMATED	2019-20 RECOMMENDED	2019-20 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**NON-OPERATING REVENUE**

<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	<b>1,595,944</b>	<b>1,374,204</b>	<b>1,652,422</b>	<b>1,652,422</b>
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**NON-OPERATING EXPENSE**

INTEREST TO PROVIDERS	3479	55,004	34,358	18,000	18,000
<b>TOTAL OTHER CHARGES</b>		<b>55,004</b>	<b>34,358</b>	<b>18,000</b>	<b>18,000</b>

<b>TOTAL NON-OPERATING EXPENSE</b>		<b>55,004</b>	<b>34,358</b>	<b>18,000</b>	<b>18,000</b>
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<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>1,540,940</b>	<b>1,339,847</b>	<b>1,634,422</b>	<b>1,634,422</b>
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**OPERATING TRANSFERS**

TRANSFERS IN FROM OTHER FUNDS	9831	0	750,000	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>0</b>	<b>750,000</b>	<b>0</b>	<b>0</b>

<b>TOTAL OPERATING TRANSFERS</b>		<b>0</b>	<b>750,000</b>	<b>0</b>	<b>0</b>
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<b>CHANGE IN NET ASSETS</b>		<b>1,540,940</b>	<b>2,089,847</b>	<b>1,634,422</b>	<b>1,634,422</b>
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NET ASSETS - BEGINNING BALANCE  
 NET ASSETS - ENDING BALANCE

**FIXED ASSETS**

COMPUTER SOFTWARE	4701	0	31,450	125,000	125,000
<b>TOTAL FIXED ASSETS</b>		<b>0</b>	<b>31,450</b>	<b>125,000</b>	<b>125,000</b>

<b>TOTAL FIXED ASSETS</b>		<b>0</b>	<b>31,450</b>	<b>125,000</b>	<b>125,000</b>
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